

EXHIBIT A

Proposed Final Order

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

FRANCHISE GROUP, INC., *et al.*,¹

Debtors.

Chapter 11

Case No. 24-12480 (JTD)

(Jointly Administered)

Ref. Docket Nos. 14 & 132

**FINAL ORDER (I) AUTHORIZING THE DEBTORS TO ASSUME
THE CONSULTING AGREEMENT, (II) APPROVING PROCEDURES
FOR STORE CLOSING SALES, AND (III) GRANTING RELATED RELIEF**

Upon the motion (the “Motion”)² of the debtors and debtors in possession in the above-captioned cases (collectively, the “Debtors”) for entry of an interim order [Docket No. 132] (the “Interim Order”) and final order (this “Final Order”): (i) authorizing the Debtors to assume that certain *Letter Agreement Governing Inventory Disposition*, by and between Hilco Merchant

¹ The Debtors in these Chapter 11 Cases, along with the last four digits of their U.S. federal tax identification numbers, to the extent applicable, are Franchise Group, Inc. (1876), Freedom VCM Holdings, LLC (1225), Freedom VCM Interco Holdings, Inc. (2436), B. Riley Receivables II, LLC (4066), Freedom VCM Receivables, Inc. (0028), Freedom VCM Interco, Inc. (3661), Freedom VCM, Inc. (3091), Franchise Group New Holdco, LLC (0444), American Freight FFO, LLC (5743), Franchise Group Acquisition TM, LLC (3068), Franchise Group Intermediate Holdco, LLC (1587), Franchise Group Intermediate L, LLC (9486), Franchise Group Newco Intermediate AF, LLC (8288), American Freight Group, LLC (2066), American Freight Holdings, LLC (8271), American Freight, LLC (5940), American Freight Management Company, LLC (1215), Franchise Group Intermediate S, LLC (5408), Franchise Group Newco S, LLC (1814), American Freight Franchising, LLC (1353), Home and Appliance Outlet, LLC (n/a), American Freight Outlet Stores, LLC (9573), American Freight Franchisor, LLC (2123), Franchise Group Intermediate B, LLC (7836), Buddy’s Newco, LLC (5404), Buddy’s Franchising and Licensing, LLC (9968), Franchise Group Intermediate V, LLC (5958), Franchise Group Newco V, LLC (9746), Franchise Group Intermediate BHF, LLC (8260); Franchise Group Newco BHF, LLC (4123); Valor Acquisition, LLC (3490), Vitamin Shoppe Industries LLC (3785), Vitamin Shoppe Global, LLC (1168), Vitamin Shoppe Mariner, LLC (6298), Vitamin Shoppe Procurement Services, LLC (8021), Vitamin Shoppe Franchising, LLC (8271), Vitamin Shoppe Florida, LLC (6590), Betancourt Sports Nutrition, LLC (0470), Franchise Group Intermediate PSP, LLC (5965), Franchise Group Newco PSP, LLC (2323), PSP Midco, LLC (6507), Pet Supplies “Plus”, LLC (5852), PSP Group, LLC (5944), PSP Service Newco, LLC (6414), WNW Franchising, LLC (9398), WNW Stores, LLC (n/a), PSP Stores, LLC (9049), PSP Franchising, LLC (4978), PSP Subco, LLC (6489), PSP Distribution, LLC (5242), Franchise Group Intermediate SL, LLC (2695), Franchise Group Newco SL, LLC (7697), and Educate, Inc. (5722). The Debtors’ headquarters is located at 109 Innovation Court, Suite J, Delaware, Ohio 43015.

² Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to them in the Motion or the Consulting Agreement, as applicable.

Resources, LLC (the “Consultant”) and American Freight LLC, dated as of November 3, 2024 (as amended, revised, or supplemented from time to time, the “Consulting Agreement”), (ii) authorizing and approving the Store Closing Sales of American Freight’s Merchandise by means of “store closings,” “sale on everything,” “everything must go,” or similar themed Sales in American Freight’s retail Stores identified in the Consulting Agreement, with such Sales to be free and clear of all liens, claims, and encumbrances, (iii) authorizing the Sale of the furniture, fixtures, and equipment located in the Stores or otherwise under American Freight’s control, (iv) approving the Store Closing Procedures for conducting the Store Closing Sales, and (v) granting related relief, all as more fully set forth in the Motion; and upon the First Day Declaration; and this Court having jurisdiction over this matter pursuant to 28 U.S.C. §§ 157 and 1334; and this Court having found that this is a core matter pursuant to 28 U.S.C. § 157(b); and this Court having found that it may enter a final order consistent with Article III of the United States Constitution; and this Court having found that venue of this proceeding and the Motion in this district is proper pursuant to 28 U.S.C. §§ 1408 and 1409; and this Court having entered the Interim Order on November 6, 2024; and this Court having found that the Debtors’ notice of the Motion and opportunity for a hearing on the Motion were appropriate under the circumstances and that no other notice need be provided; and this Court having reviewed the Motion and having heard the statements in support of the relief requested therein at a hearing before this Court (the “Hearing”); and this Court having determined that the legal and factual bases set forth in the Motion and at the Hearing establish just cause for the relief granted herein; and upon all of the proceedings had before this Court; and after due deliberation and sufficient cause appearing therefor:

IT IS HEREBY FOUND, CONCLUDED, AND DETERMINED THAT:³

A. The Debtors' decision to enter into, perform under, and make payments required by the Consulting Agreement, a copy of which is attached hereto as Schedule 1, is a reasonable exercise of the Debtors' sound business judgment, consistent with their fiduciary duties, and is in the best interests of the Debtors, their estates, their creditors, and all parties in interest.

B. The Consulting Agreement, and the consideration to be paid thereunder, was negotiated, proposed, and entered into by the Consultant and the Debtors without collusion, in good faith, and from arm's-length bargaining positions. The terms and conditions set forth in the Consulting Agreement are fair and reasonable under these circumstances and were not entered into for the purpose of, nor do they have the effect of, hindering, delaying or defrauding the Debtors or their creditors under any applicable laws.

C. The Store Closing Procedures, a copy of which is attached hereto as Schedule 2, are reasonable and appropriate, will provide an efficient means for the Debtors to dispose of the Store Closure Assets, and are in the best interest of the Debtors' estates.

D. The Store Closing Sales, in accordance with the Store Closing Procedures and with the assistance of the Consultant, will provide an efficient means for the Debtors to liquidate and dispose of the Merchandise as quickly and effectively as possible, and are in the best interest of the Debtors' estates.

E. The Debtors and the Consultant may sell the Store Closure Assets free and clear of all liens, claims, and encumbrances as provided for herein because, in each case, one or more of

³ The findings and conclusions set forth herein constitute this Court's findings of fact and conclusions of law pursuant to Bankruptcy Rule 7052, made applicable to this proceeding pursuant to Bankruptcy Rule 9014. To the extent that any of the following findings of fact constitute conclusions of law, they are adopted as such. To the extent any of the following conclusions of law constitute findings of fact, they are adopted as such.

the standards set forth in section 363(f)(1)-(5) of the Bankruptcy Code has been satisfied. Those holders of any such encumbrances who did not object, or who withdrew their objections, to the entry of this Final Order are deemed to have consented thereto pursuant to section 363(f)(2) of the Bankruptcy Code. Those holders of any such encumbrances who did object fall within one or more of the other subsections of section 363(f) and are adequately protected by having such encumbrances attach to the Debtors' share of proceeds from the sale of the applicable Store Closure Assets with the same validity and priority and to the same extent and amount that any such Encumbrances had with respect to such Store Closure Assets.

F. The Dispute Resolution Procedures are fair and reasonable and comply with applicable law.

G. The relief set forth herein is necessary to avoid immediate and irreparable harm to the Debtors and their estates and the Debtors have demonstrated good, sufficient, and sound business purposes and justifications for the relief approved herein.

H. The Consultant is not an "insider" of the Debtors as such term is defined in section 101(31) of the Bankruptcy Code. No common identity of directors or controlling shareholders exists between the Consultant and the Debtors.

I. The entry of this Final Order is in the best interest of the Debtors and their estates, creditors, and all other parties in interest herein.

J. Time is of the essence in effectuating the Consulting Agreement and the Store Closing Sales contemplated therein without interruption. The conduct of the Store Closing Sales will provide an efficient means for the Debtors to dispose of the Store Closure Assets. The Store Closing Sales under the Consulting Agreement must be permitted to maximize the value that the

Consultant may realize from the Store Closing Sales and the value that the Debtors may realize from assuming the Consulting Agreement.

IT IS HEREBY ORDERED THAT:

1. The Motion is GRANTED on a final basis as provided herein.
2. The Debtors and the Consultant are authorized and empowered to take any and all further actions as may be reasonably necessary or appropriate to give effect to this Final Order.
3. To the extent of any conflict between this Final Order, the Interim Order, the Store Closing Procedures, and the Consulting Agreement, the terms of this Final Order shall control over all other documents and the Store Closing Procedures shall control over the Consulting Agreement.
4. Notwithstanding Bankruptcy Rule 6004(h), this Final Order shall take effect immediately upon its entry.

II. Authority to Assume the Consulting Agreement

5. The assumption of the Consulting Agreement, pursuant to this Final Order, by the Debtors pursuant to section 365 of the Bankruptcy Code is approved on a final basis. The Debtors are authorized to act and perform in accordance with the terms of the Consulting Agreement pursuant to sections 363 and 365 of the Bankruptcy Code, including making payments required by the Consulting Agreement, including without limitation the payment of fees (including, without limitation, any applicable base fees, Additional Incentive Compensation, and proceeds of sales of Additional Consultant Goods, if any) and reimbursement of expenses, to the Consultant without the need for any application of the Consultant or a further order of this Court, and such amounts shall be paid free and clear of any and all liens, claims and encumbrances. Consultant's fees and expenses shall be paid from the gross proceeds of the Store Closing Sales (including proceeds of sales of Additional Consultant Goods, if any), without adherence to any weekly, monthly or

aggregate limitation in a cash collateral budget entered in connection with the Chapter 11 Cases, but shall be subject to the terms of the Consulting Agreement itself, including as to any expense budget attached thereto.

6. Subject to the restrictions set forth in this Final Order and the Store Closing Procedures, the Debtors and the Consultant hereby are authorized to take any and all actions as may be necessary or desirable to implement the Consulting Agreement and the Store Closing Sales. Each of the transactions contemplated by the Consulting Agreement and any actions taken by the Debtors and the Consultant necessary or desirable to implement the Consulting Agreement and/or the Store Closing Sales from the Petition Date are hereby approved and ratified.

7. The Debtors are authorized to amend the Consulting Agreement from time to time in accordance with its terms, including by extending the Sale Term, without further order of this Court.

8. Notwithstanding anything to the contrary in the Consulting Agreement, including in Section F thereof, the Debtors and their estates shall not indemnify the Consultant for any damages arising primarily out of the Consultant's fraud, willful misconduct, or gross negligence.

III. Authority to Engage in Store Closing Sales

9. The Debtors and the Consultant are authorized, on an final basis, pursuant to sections 105(a) and 363(b)(1) of the Bankruptcy Code, to immediately conduct the Store Closing Sales in accordance with this Final Order, the Store Closing Procedures, and the Consulting Agreement; provided, however, that in the event the Debtors determine to conduct the Store Closing Sales at a Store that is not identified on Exhibit A to the Consulting Agreement, the Debtors shall provide seven (7) days prior notice to the landlord under the Debtors' lease agreement with respect to the Store before commencing the Store Closing Sales.

10. The Store Closing Procedures are approved in their entirety.

11. The Debtors are authorized to discontinue operations at the Stores, at the conclusion of the applicable Store Closing Sales, in accordance with this Final Order and the Store Closing Procedures.

12. All entities that are presently in possession of some or all of the Merchandise or FF&E in which the Debtors hold an interest that are or may be subject to the Consulting Agreement or this Final Order hereby are directed to surrender possession of such Merchandise or FF&E to the Debtors or the Consultant.

13. Neither the Debtors nor the Consultant nor any of their officers, employees, or agents shall be required to obtain the approval of any third party, including (without limitation) any Governmental Unit (as defined in Bankruptcy Code section 101(27)) or landlord, to conduct the Store Closing Sales and to take the related actions authorized herein.

IV. Conduct of the Store Closing Sales

14. All newspapers and other advertising media in which the Store Closing Sales may be advertised and all landlords are directed to accept this Final Order as binding authority so as to authorize the Debtors and the Consultant to conduct the Store Closing Sales and the sale of Merchandise, FF&E and Additional Consultant Goods pursuant to the Consulting Agreement, including, without limitation, to conduct and advertise the sale of the Merchandise, FF&E and Additional Consultant Goods in the manner contemplated by and in accordance with this Final Order, the Store Closing Procedures, and the Consulting Agreement.

15. The Debtors and Consultant are hereby authorized to take such actions as may be necessary and appropriate to implement the Consulting Agreement and to conduct the Store Closing Sales without necessity of further order of this Court as provided in the Consulting

Agreement or the Store Closing Procedures, including, but not limited to, advertising the sale as a “store closing sale,” “sale on everything,” “everything must go,” “going out of business” or similar-themed sales through the posting of signs (including the use of exterior banners at non-enclosed mall closing locations, and at enclosed mall closing locations to the extent the applicable closing location entrance does not require entry into the enclosed mall common area), and use of sign-walkers and street signage.

16. Except as expressly provided in the Consulting Agreement, any restrictive provision of any lease, sublease, restrictive covenant, or other agreement relative to occupancy affecting or purporting to restrict the conduct of the store closings or the Store Closing Sales (including the sale of the Merchandise, FF&E and Additional Consultant Goods), the rejection of leases, abandonment of assets, or “going dark” provisions shall not be enforceable in conjunction with the Store Closing Sales or the store closings. Breach of any such provisions in these Chapter 11 Cases in conjunction with the store closings or the Store Closing Sales shall not constitute a default under a lease or provide a basis to terminate the lease; provided that the store closings and the Store Closing Sales are conducted in accordance with the terms of this Final Order and the Store Closing Procedures. The Debtors, the Consultant, and landlords of the closing locations are authorized to enter into agreements (“Side Letters”) between themselves modifying the Store Closing Procedures without further order of this Court, and such Side Letters shall be binding as among the Debtors and any such landlords. In the event of any conflict between the Store Closing Procedures, this Final Order, and any Side Letter, the terms of such Side Letter shall control.

17. Except as expressly provided for herein or in the Store Closing Procedures, and except with respect to any Governmental Unit (as to which paragraphs 26 and 27 herein shall apply), no person or entity, including, but not limited to, any landlord, shopping center manager,

licensor, service provider, utility, or creditor, shall take any action to directly or indirectly prevent, interfere with, or otherwise hinder consummation of the store closings, the Store Closing Sales, or the sale of Merchandise, FF&E, or Additional Consultant Goods, or the advertising and promotion (including the posting of signs and exterior banners or the use of sign-walkers) of such Store Closing Sales, and all such parties and persons of every nature and description, including, but not limited to, any landlord, licensor, service provider, utility, or creditor and all those acting for or on behalf of such parties, are prohibited and enjoined from (a) interfering in any way with, obstructing, or otherwise impeding, the conduct of the store closings or the Store Closing Sales and/or (b) instituting any action or proceeding in any court (other than in the Court), or administrative body seeking an order or judgment against, among others, the Debtors, the Consultant, or the landlords, at the Stores that might in any way directly or indirectly obstruct, otherwise interfere with, or adversely affect the conduct of the store closings, the Store Closing Sales or other liquidation sales at the Stores, and/or seek to recover damages for breaches of covenants or other provisions in any lease, sublease, license, or contract based upon any relief authorized herein.

18. In accordance with and subject to the terms and conditions of the Consulting Agreement, the Consultant shall have the right to use the Stores and all related Store services, furniture, fixtures, equipment, and other assets of American Freight for the purpose of conducting the Store Closing Sales, free of any interference from any entity or person, subject to compliance with the Store Closing Procedures and this Final Order.

19. All Sales of Store Closure Assets and Additional Consultant Goods shall be “as is” and final. However, as to the Stores, all state and federal laws relating to implied warranties for

latent defects shall be complied with and are not superseded by the sale of said goods or the use of the terms “as is” or “final sales.”

20. The Consultant shall not be liable for sales taxes except with respect to the Additional Consultant Goods and except as otherwise expressly provided in the Consulting Agreement and the payment of any and all sales taxes (except with respect to the Additional Consultant Goods or as expressly provided in the Consulting Agreement) is the responsibility of the Debtors. The Debtors are directed to remit all taxes arising from the Store Closing Sales to the applicable Governmental Units as and when due; provided that in the case of a *bona fide* dispute the Debtors are only directed to pay such taxes upon the resolution of the dispute, if and to the extent that the dispute is decided in favor of the applicable Governmental Unit. For the avoidance of doubt, sales taxes collected and held in trust by the Debtors shall not be used to pay any creditor or any other party, other than the applicable Governmental Unit for which the sales taxes are collected. The Consultant shall collect, remit to the Debtors, and account for sales taxes as, and to the extent provided in, the Consulting Agreement. This Final Order does not enjoin, suspend, or restrain the assessment, levy, or collection of any tax under state law, and does not constitute a declaratory judgment with respect to any party’s liability for taxes under state law.

21. Pursuant to section 363(f) of the Bankruptcy Code, the Consultant, on behalf of the Debtors, is authorized to sell the Store Closure Assets, and all Sales of Store Closure Assets, whether by the Consultant or the Debtors, shall be free and clear of any and all liens, claims, encumbrances, and other interests; provided, however, that any such liens, claims, encumbrances, and other interests shall attach to the proceeds of the Sale of the Store Closure Assets with the same validity, in the amount, with the same priority as, and to the same extent that any such liens, claims, and encumbrances have with respect to the Store Closure Assets, subject to any claims and

defenses that the Debtors may possess with respect thereto and the Consultant's fees and expenses (as provided in the Consulting Agreement).

22. To the extent that the Debtors propose to sell or abandon FF&E which may contain personal and/or confidential information about American Freight's employees and/or customers (the "Confidential Information"), American Freight shall remove the Confidential Information from such items of FF&E before such sale or abandonment.

23. The Debtors and/or the Consultant (as the case may be) are authorized and empowered to transfer Store Closure Assets and Additional Consultant Goods among the Stores. The Consultant is hereby authorized to sell the Debtors' FF&E and abandon the same, in each case, as provided for and in accordance with the terms of the Consulting Agreement; provided that the Consultant and the Debtors are not authorized to abandon, and are directed to remove, any hazardous materials defined under applicable law from any leased premises as and to the extent they are required to do so by applicable law.

24. Notwithstanding anything to the contrary in this Final Order or the Consulting Agreement, the Debtors shall not sell or abandon any property that the Debtors know is not owned by a Debtor without the owner's consent; provided that the Debtors will work in good faith with the owner of any such property to arrange for the return of the property to the owner; provided further, that the Debtors may abandon property owned by any landlord at the applicable Store in accordance with the terms of this Final Order; provided further, that the Debtors shall not abandon any property against which the Debtors know a third party has asserted a lien without providing notice to such party.

25. Notwithstanding this or any other provision of this Final Order, nothing shall prevent or be construed to prevent the Consultant (individually, as part of a joint venture, or

otherwise) or any of its affiliates from providing additional services to and/or bidding on the Debtors' assets not subject to the Consulting Agreement pursuant to an agency agreement or otherwise ("Additional Assets"). Nothing contained in this Final Order shall be deemed to prohibit the Consultant (individually, as part of a joint venture, or otherwise) or any of its affiliates to bid on, guarantee, or otherwise acquire such Additional Assets, or offer to provide additional services, notwithstanding anything to the contrary in the Bankruptcy Code or other applicable law.

V. Dispute Resolution Procedures with Governmental Units

26. Nothing in this Final Order, the Consulting Agreement, or the Store Closing Procedures, releases, nullifies, or enjoins the enforcement of any liability to a governmental unit under environmental laws or regulations (or any associated liabilities for penalties, damages, cost recovery, or injunctive relief) to which any entity would be subject as the owner, lessor, lessee, or operator of the property after the date of entry of this Final Order. Nothing contained in this Final Order, the Consulting Agreement, or the Store Closing Procedures shall in any way: (a) diminish the obligation of any entity to comply with environmental laws; or (b) diminish the obligations of the Debtors to comply with environmental laws consistent with its rights and obligations as debtor in possession under the Bankruptcy Code. The store closings and the Store Closing Sales shall not be exempt from laws of general applicability, including, without limitation, public health and safety, criminal, tax, labor, employment, environmental, antitrust, fair competition, traffic and consumer protection laws, including consumer laws regulating deceptive practices and false advertising (collectively, "General Laws"). Nothing in this Final Order, the Consulting Agreement, or the Store Closing Procedures, shall alter or affect obligations to comply with all applicable federal safety laws and regulations. Nothing in this Final Order shall be deemed to bar any Governmental Unit (as such term is defined in section 101(47) of the Bankruptcy Code) from

enforcing General Laws in the applicable non-bankruptcy forum, subject to the Debtors' rights to assert in that forum or before this Court that any such laws are not in fact General Laws or that such enforcement is impermissible under the Bankruptcy Code, this Final Order, or otherwise, pursuant to paragraph 30 herein. Notwithstanding any other provision in this Final Order, no party waives any rights to argue any position with respect to whether the conduct was in compliance with this Final Order and/or any applicable law, or that enforcement of such applicable law is preempted by the Bankruptcy Code. Nothing in this Final Order shall be deemed to have made any rulings on any such issues.

27. Provided that the Store Closing Sales are conducted in accordance with the terms of this Final Order, the Consulting Agreement, and the Sale Closing Procedures, and in light of the provisions in the laws of many Governmental Units that exempt court-ordered sales from their provisions, to the extent that the sale of Store Closure Assets is subject to any Liquidation Sale Laws, including any federal, state, or local statute, ordinance, or rule, or licensing requirement directed at regulating "going out of business," "store closing," similar inventory liquidation sales, or fast pay laws, bulk sale laws, including laws restricting safe, professional, and non-deceptive, customary advertising such as signs, banners, posting of signage, and use of sign-walkers solely in connection with the Store Closing Sales and including ordinances establishing license or permit requirements, waiting periods, time limits or bulk sale restrictions that would otherwise apply solely to the sale of the Store Closure Assets, the Debtors and the Consultant will be presumed to be in compliance with any Liquidation Sale Laws and are authorized to conduct the Store Closing Sales in accordance with the terms of this Final Order and the Store Closing Procedures without the necessity of further showing compliance with any Liquidation Sale Laws.

28. To the extent that a dispute arising from or related to the Sale Closing Sales, this Final Order, the Consulting Agreement, or the Sale Closing Procedures, which disputes relate to any Liquidation Sales Laws, the following Dispute Resolution Procedures shall apply:

- (i) Within three (3) business days after entry of this Final Order, the Debtors will serve by first-class mail copies of this Final Order, the Consulting Agreement, and the Store Closing Procedures on the following: (A) the Attorney General's office for each state where the Store Closing Sales are being held, (B) the county consumer protection agency or similar agency for each county where the Store Closing Sales are being held, (C) the division of consumer protection for each state where the Store Closing Sales are being held, (D) the chief legal counsel for the local jurisdiction, and (E) the landlords for the Stores (collectively, the "Dispute Notice Parties").
- (ii) To the extent that there is a dispute arising from or relating to the Store Closing Sales or this Final Order, as applicable, the Consulting Agreement, or the Store Closing Procedures, which dispute relates to any Liquidation Sale Laws (a "Reserved Dispute"), the Court shall retain jurisdiction to resolve the Reserved Dispute. Any time within ten (10) days following entry of the Final Order, any Governmental Unit may assert that a Reserved Dispute exists by serving written notice of such Reserved Dispute (the "Dispute Notice"), explaining the nature of the dispute to: (A) proposed counsel to the Debtors, (i) Willkie Farr & Gallagher, LLP, 787 7th Avenue, New York, NY 10019, Attn: Debra M. Sinclair, Esq. (dsinclair@willkie.com), Betsy L. Feldman (bfeldman@willkie.com), and Joseph R. Brandt, Esq. (jbrandt@willkie.com), and (ii) Young Conaway Stargatt & Taylor, LLP, Rodney Square, 1000 North King Street, Wilmington, DE 19801, Attn: Edmon L. Morton, Esq. (emorton@ycst.com), Matthew B. Lunn, Esq. (mlunn@ycst.com), and Allison S. Mielke, Esq. (amielke@ycst.com); (B) the Consultant, Attn: (i) c/o Hilco Merchant Resources, LLC, One Northbrook Place, 5 Revere Drive, Suite 206, Northbrook, IL 60062, Fax: 847-849-0859, Attn: T. Kellan Grant; and (ii) (1) Riemer & Braunstein LLP, Times Square Tower, Seven Times Square, Suite 2506, New York, NY 10036, Attn: Steven E. Fox (sfox@riemerlaw.com), and (2) Chipman Brown Cicero & Cole, LLP, Hercules Plaza, 1313 North Market Street, Suite 5400, Wilmington, Delaware 19801, Attn: Mark L. Desgrosseilliers (desgross@chipmanbrown.com); (C) the United States Trustee for the District of Delaware (the "U.S. Trustee"), J. Caleb Boggs Federal Building, 844 King Street, Suite 2207, Lockbox 35, Wilmington, DE 19801, Attn: Timothy J. Fox, Esq. (timothy.fox@usdoj.gov); (D) counsel to any official committee appointed in these Chapter 11 Cases; and (E) the landlord of any Store related to the Reserved Dispute, including their counsel of record, if known. If the Debtors, the Consultant and the Governmental Unit are unable to resolve the Reserved Dispute within fifteen (15) days after service of the Dispute Notice, the Governmental Unit may file a motion with the Court requesting that the Court resolve the Reserved Dispute (a "Dispute Resolution Motion").

- (iii) In the event that a Dispute Resolution Motion is filed, nothing in this Final Order shall preclude the Debtors, a landlord, or any other interested party from asserting (A) that the provisions of any Liquidation Sale Laws are preempted by the Bankruptcy Code, or (B) that neither the terms of this Final Order nor the conduct of the Debtors pursuant to this Final Order violates such Liquidation Sale Laws. Filing a Dispute Resolution Motion as set forth herein shall not be deemed to affect the finality of this Final Order or to limit or interfere with the Debtors' or the Consultant's ability to conduct or to continue to conduct the Store Closing Sales pursuant to this Final Order, absent further order of the Court. Upon the entry of this Final Order, the Court grants authority for the Debtors and the Consultant to conduct the Store Closing Sales pursuant to the terms of this Final Order, the Consulting Agreement, and/or the Store Closing Procedures and to take all actions reasonably related thereto or arising in connection therewith. The Governmental Unit will be entitled to assert any jurisdictional, procedural, or substantive arguments it wishes with respect to the requirements of its Liquidation Sale Laws or the lack of any preemption of such Liquidation Sale Laws by the Bankruptcy Code. Nothing in this Final Order will constitute a ruling with respect to any issues to be raised in any Dispute Resolution Motion.
- (iv) If, at any time, a dispute arises between the Debtors and/or the Consultant and a Governmental Unit as to whether a particular law is a Liquidation Sale Law, and subject to any provisions contained in this Final Order related to the Liquidation Sale Laws, then any party to that dispute may utilize the provisions of subparagraphs (ii) and (iii) above by serving a notice to the other party and proceeding thereunder in accordance with those paragraphs. Any determination with respect to whether a particular law is a Liquidation Sale Law shall be made *de novo*.

29. Subject to paragraphs 26 and 27 above, each and every federal, state, or local agency, departmental or Governmental Unit with regulatory authority over the Store Closing Sales and all newspapers and other advertising media in which the Store Closing Sales are advertised shall consider this Final Order as binding authority that no further approval, license, or permit of any Governmental Unit shall be required, nor shall the Debtors or the Consultant be required to post any bond, to conduct the Store Closing Sales.

30. Provided that the Store Closing Sales are conducted in accordance with the terms of this Final Order, the Consulting Agreement, and the Store Closing Procedures, and in light of the provisions in the laws that exempt court-ordered sales from their provisions, the Debtors and

the Consultant shall be presumed to be in compliance with any Liquidation Sale Laws and are authorized to conduct the Store Closing Sales in accordance with the terms of this Final Order and the Store Closing Procedures without the necessity of further showing compliance with any such Liquidation Sale Laws; provided that the Consultant and the Debtors are not authorized to abandon, and are directed to remove, any hazardous materials defined under applicable law from any leased premises as and to the extent they are required to do so by applicable law.

31. Within three (3) business days of entry of this Final Order, the Debtors shall serve copies of this Final Order, the Consulting Agreement, and the Store Closing Procedures via E-mail, facsimile or regular mail, on: (i) the Office of the United States Trustee for the District of Delaware; (ii) the United States Attorney's Office for the District of Delaware; (iii) those creditors holding (a) the fifty (50) largest unsecured claims against the Debtors' estates, and (b) to the extent not already served pursuant to the foregoing, those creditors holding the twenty (20) largest unsecured claims against the estate of American Freight; (iv) counsel to the ABL Lenders; (v) counsel to the Ad Hoc Group of First Lien Secured Lenders; (vi) counsel to the Second Lien Term Loan Lenders and HoldCo Term Loan Lenders; (vii) counsel to the DIP Agent; (viii) counsel to the DIP Lenders; (ix) the Internal Revenue Service; (x) the Attorney General's office for each state where the Store Closing Sales are being held; (xi) the division of consumer protection for each state where the Store Closing Sales are being held; (xii) the chief legal counsel for the local jurisdiction; and (xiii) the landlords for the Stores. The Debtors submit that, in light of the nature of the relief requested, no other or further notice need be given.

VI. Other Provisions

32. The Debtors are authorized, but not directed, to implement and make payments under the Store Bonus Program. For the avoidance of doubt, no Store Closing Bonuses shall be

paid to any executives, directors, or “insiders,” as that term is defined in the Bankruptcy Code, absent further Court order.

33. The Consultant is authorized to supplement the Merchandise in the Stores with Additional Consultant Goods; provided that any such Additional Consultant Goods must be of like kind and no lesser quality than the Merchandise. The Additional Consultant Goods shall be purchased by the Consultant and delivered to the Stores at the Consultant’s sole expense (including as to labor, freight, and insurance relative to shipping such Additional Consultant Goods to the Stores). Sales of Additional Consultant Goods shall otherwise be made in conjunction with the Store Closing Sales and be run through the Debtors’ cash register systems; provided, however, that the Consultant shall mark the Additional Consultant Goods using either a “dummy” SKU or department number or in such other manner that shall distinguish the Additional Consultant Goods from the Merchandise. The Consultant and the Debtors shall cooperate to ensure that the Additional Consultant Goods are marked in such a way that a reasonable consumer could distinguish the Additional Consultant Goods from the Merchandise.

34. All transactions relating to the Additional Consultant Goods are, shall be construed as, and are acknowledged by the Debtors to be, a true consignment from the Consultant to the Debtors under Article 9 of the Uniform Commercial Code in effect in the State of Delaware (the “UCC”) and not a consignment for security purposes.

35. The Consultant shall pay to the Debtors an amount equal to five percent (5%) of the gross proceeds (excluding sales taxes) from the sale of Additional Consultant Goods in the Stores completed during the Sale Term. All remaining amounts from the sale of the Additional Consultant Goods shall be the exclusive property of the Consultant, and no other person or entity shall have any claim against any of the Additional Consultant Goods or their proceeds. At the

Consultant's sole cost and expense, the Debtors shall insure the Additional Consultant Goods at the Consultant's request and, if required, promptly file any proofs of loss with regard to the same with the Debtors' insurers. The Consultant shall be responsible for payment of any deductible under any such insurance in the event of any casualty affecting the Additional Consultant Goods.

36. The Consultant is hereby granted a first-priority security interest in and lien on (a) the Additional Consultant Goods and (b) the Additional Consultant Goods proceeds, which security interest shall be deemed perfected, on a final basis, pursuant to this Final Order without the requirement of filing UCC financing statements or providing notifications to any prior secured parties; provided that the Consultant is authorized to deliver any notices and file any financing statements under the applicable UCC and amendments thereof with respect to the Consultant's interest in the Additional Consultant Goods and any proceeds from the sale thereof.

37. With respect to each Closing Store, at the conclusion of the Sale at the Store, the Consultant shall vacate the Closing Store; provided that Consultant may abandon any FF&E not sold in the Sale at the closing store at the conclusion of the Sale at such Closing Store (the "Termination Date"), without cost or liability of any kind to the Consultant. The Debtors will have the option to remove the FF&E prior to the Termination Date. For the avoidance of doubt, as of the Termination Date with respect to each closing store, the Consultant may abandon, in place and without further responsibility or liability of any kind, any FF&E.

38. The Consultant shall not be liable for any claims against the Debtors, and the Debtors shall not be liable for any claims against the Consultant, in each case, other than as expressly provided for in the Consulting Agreement, as modified by this Final Order.

39. To the extent the Debtors are subject to any state "fast pay" laws in connection with the Store Closing Sales, the Debtors shall be presumed to be in compliance with such laws to the

extent, in applicable states, such payroll payments are made by the later of: (a) American Freight's next regularly scheduled payroll; and (b) seven (7) calendar days following the termination date of the relevant employee, and in all such cases consistent with, and subject to, any previous orders of this Court regarding payment of same.

40. Notwithstanding the relief granted in this Final Order and any actions taken pursuant to such relief, nothing in this Final Order shall be deemed: (a) an admission as to the validity of any prepetition claim against a Debtor entity; (b) a waiver of the Debtors' or any other party-in-interest's right to dispute any prepetition claim on any grounds; (c) a promise or requirement to pay any prepetition claim; (d) an implication or admission that any particular claim is of a type specified or defined in this Final Order or the Motion; (e) a request or authorization to assume any prepetition agreement, contract, or lease pursuant to section 365 of the Bankruptcy Code, other than assumption of the Consulting Agreement; (f) a waiver or limitation of the Debtors' rights or the rights of any other person under the Bankruptcy Code or any other applicable law; or (g) a concession by the Debtors or any other party-in-interest that any liens (contractual, common law, statutory, or otherwise) satisfied pursuant to the Motion are valid, and the Debtors and all other parties-in-interest expressly reserve their rights to contest the extent, validity, or perfection or seek avoidance of all such liens.

41. Except as otherwise provided herein with respect to the Consultant's base fees, any Additional Incentive Compensation (if applicable), and Consultant's entitlement to receive the gross proceeds of sales of Additional Consultant Goods (net of any applicable Additional Consultant Goods Fee, if any), nothing herein shall be construed to (a) create or perfect, in favor of any person or entity, any interest in cash of a Debtor that did not exist as of the Petition Date or

(b) alter or impair any security interest or perfection thereof, in favor of any person or entity, that existed as of the Petition Date.

42. Except as otherwise provided herein with respect to the Consultant's base fees, any Additional Incentive Compensation (if applicable), and Consultant's entitlement to receive the gross proceeds of sales of Additional Consultant Goods (net of any applicable Additional Consultant Goods Fee, if any), nothing herein, nor as a result of any payment made pursuant to this Final Order, shall be deemed or construed as a waiver of the right of Debtors, or shall impair the ability of Debtors, to contest the validity and amount of any payment made pursuant to this Final Order.

43. Nothing herein shall create, nor is intended to create, any rights in favor of or enhance the status of any claim held by any party.

44. Subject to Paragraph 5 hereof, notwithstanding anything to the contrary set forth herein, any payment made, or authorization contained, hereunder shall be subject in all respects to the Approved Budget (as such term is defined in the order approving the Debtors' postpetition financing agreements).

45. Notice of the Motion as provided therein is deemed good and sufficient notice of such Motion and the requirements of Bankruptcy Rule 6004(a) and the local rules of this Court are satisfied by such notice.

46. Notwithstanding Bankruptcy Rule 6004(h), the terms and conditions of this Final Order are immediately effective and enforceable upon its entry.

47. Cause exists to shorten the notice period set forth in Bankruptcy Rule 2002, to the extent possible.

48. The Debtors are authorized to take all actions necessary to effectuate the relief granted in this Final Order in accordance with the Motion.

49. This Court shall retain jurisdiction with regard to all issues or disputes relating to this Final Order or the Consulting Agreement, including, but not limited to, (a) any claim or issue relating to any efforts by any party or person to prohibit, restrict or in any way limit banner and sign-walker advertising, including with respect to any allegations that such advertising is not being conducted in a safe, professional, and non-deceptive manner, (b) any claim of the Debtors, the landlords and/or the Consultant for protection from interference with the store closings or Store Closing Sales, (c) any other disputes related to the store closings or Store Closing Sales, and (d) protect the Debtors and/or the Consultant against any assertions of any liens, claims, encumbrances, and other interests. No such parties or person shall take any action against the Debtors, the Consultant, the landlords, the store closings, or the Store Closing Sales until this Court has resolved such dispute. This Court shall hear the request of such parties or persons with respect to any such disputes on an expedited basis, as may be appropriate under the circumstances.

SCHEDULE 1

Consulting Agreement

Execution Version

November 3, 2024

VIA EMAIL

American Freight, LLC
109 Innovation Court, Suite J
Delaware, OH 43015
Attn: Andrew Kaminsky

Re: **Letter Agreement Governing Inventory Disposition**

Dear Mr. Kaminsky:

By executing below, subject to section R hereof, this letter shall serve as an agreement (this "Agreement") between Hilco Merchant Resources, LLC, on the one hand ("Consultant" or a "Party"), and American Freight FFO, LLC, Franchise Group Newco Intermediate AF, LLC, and each of Franchise Group Newco Intermediate AF, LLC's subsidiaries on the other hand (collectively, "Merchant" or a "Party" and together with the Consultant, the "Parties"), under which Consultant shall act as the exclusive consultant for the purpose of conducting a sale of certain Merchandise (as defined below) at (i) the Merchant's stores and distribution centers as set forth on Exhibits A and C hereto, respectively, and (ii) any other stores or facilities designated for disposition by Merchant from the date of this Agreement (each a "Store" and collectively, the "Stores") through a "Store Closing", "Going Out of Business", "Everything Must Go", "Everything on Sale" or similar themed sale (the "Sale").

A. Merchandise

For purposes hereof, "Merchandise" shall mean all goods, saleable in the ordinary course, located in the Stores or in the Distribution Centers (as defined below) on the Sale Commencement Date (as defined below) or received in the Stores during the Sale Term. "Merchandise" does not mean and shall not include: (1) goods that belong to sublessees, licensees or concessionaires of Merchant; (2) owned furnishings, trade fixtures, equipment and improvements to real property that are located in the Stores (collectively, "FF&E"); (3) damaged or defective merchandise that cannot be sold; or (4) revenue generated from the sale of services such as, but not limited to, warranty protection, home delivery and financing rebates, and profit share fees. For the avoidance of doubt, "Merchandise" includes scratch and dent appliances and floor model furniture.

B. Sale Term

For each Store, the Sale shall commence on November 4, 2024 (the "Sale Commencement Date") and conclude no later than December 29, 2024 (the "Sale Termination Date"); provided, however, that the Parties may mutually agree in writing to extend or terminate the Sale at any one or more Stores on a Store-by-Store basis prior to the Sale Termination Date. The period between the Sale Commencement Date and the Sale Termination Date shall be referred to as the "Sale Term." At the conclusion of the Sale, Consultant shall surrender the premises for each Store to Merchant in broom clean condition and in accordance with the lease requirements for such premises; provided, however, that Merchant shall bear all costs and expenses associated with surrendering the premises

in accordance with the lease requirements for such premises according to a budget mutually agreed to between the Consultant and Merchant. At the conclusion of the Sale at each Store, Consultant shall photographically document the condition of each such Store and provide such photographs to Merchant within three (3) business days thereof. Photographs shall reference with specificity each Store by number, name, and location.

C. Project Management

(i) Consultant's Undertakings

During the Sale Term, Consultant shall, in collaboration with Merchant, (a) provide qualified supervisors (the "Supervisors") engaged by Consultant to help oversee the management of the Stores and Distribution Centers; (b) recommend appropriate point-of-sale and external advertising for the Stores, approved in advance by Merchant; (c) recommend appropriate discounts of Merchandise, staffing levels for the Stores, and appropriate bonus and incentive programs, if any, for the Stores' employees, all of which shall be approved in advance by Merchant; (d) help oversee display of Merchandise for the Stores and Distribution Centers; (e) to the extent that information is available, evaluate sales of Merchandise by category and sales reporting and monitor expenses; (f) maintain the confidentiality of all proprietary or non-public information regarding Merchant, including in accordance with the provisions of any confidentiality agreement signed by the Parties; (g) assist Merchant in connection with managing and controlling loss prevention and employee relations matters; (h) assist Merchant with determining the necessity for obtaining any applicable permits and governmental approvals to conduct the Sale, including working with Merchant to obtain each in a timely and orderly fashion and preparing or causing to be prepared all forms necessary to assist in Merchant's securing any applicable permits and governmental approvals necessary to conduct the Sale, the costs and expenses of which shall be paid by Merchant and shall be in addition to the costs and expenses set forth on the Expense Budget; (i) at Merchant's sole discretion, implement Consultant's affiliate CareerFlex program for Merchant's Store level and other employees; (j) meet with Merchant, on a weekly or as needed basis, to review sales, sales reporting, and expenses in an effort to minimize expenses and maximize overall net recovery of the Sale; and (k) provide such other related services deemed necessary or appropriate by Merchant and Consultant.

The Parties expressly acknowledge and agree that Merchant shall have no liability to the Supervisors for wages, benefits, severance pay, termination pay, vacation pay, pay in lieu of notice of termination or any other liability arising from Consultant's hiring or engagement of the Supervisors, and the Supervisors shall not be considered employees of Merchant.

(ii) Merchant's Undertakings

During the Sale Term, Merchant shall (a) be the employer of the Stores' employees, other than the Supervisors; (b) pay all taxes, costs, expenses, accounts payable, and other liabilities relating to the Stores, the Stores' employees and other representatives of Merchant; (c) prepare and process all tax forms and other documentation; (d) collect all sales taxes and pay them to the appropriate taxing authorities for the Stores; (e) use reasonable efforts to cause Merchant's employees to cooperate with Consultant and the Supervisors; (f) execute all agreements determined by the Merchant and Consultant to be necessary or desirable for the operation of the Stores during the Sale; (g) arrange for the ordinary maintenance of all point-of-sale equipment required for the Stores and any computer servers necessary to operate the Sale; (h) apply for and obtain, with Consultant's

assistance and support, all applicable permits and authorizations (subject to any Approval Order (as defined below), including landlord approvals and consents) for the Sale; (i) at Merchant's sole discretion, assist Consultant with implementing the CareerFlex program for Merchant's Store level and other employees; (j) use commercially reasonable efforts to transfer all Merchandise from the Distribution Centers to the Stores during the Sale Term; and (k) ensure that Consultant has quiet use and enjoyment of the Stores during the Sale Term in order to perform its obligations under this Agreement.

Merchant shall provide throughout the Sale Term central administrative services necessary for the Sale, including (without limitation) customary POS administration, sales audit, cash reconciliation, accounting, and payroll processing, all at no cost to Consultant.

The Parties expressly acknowledge and agree that Consultant shall have no liability to Merchant's employees for wages, benefits, severance pay, termination pay, vacation pay, pay in lieu of notice of termination or any other liability arising from Merchant's employment, hiring or retention of its employees, and such employees shall not be considered employees of Consultant.

Merchant or its auditors shall have the right, upon reasonable written notice to Consultant (with email being sufficient), to inspect, at reasonable times and locations, such documentation, records, and equipment that reasonably relate to the services provided for under this Agreement for purposes of ensuring performance of Consultant's obligations under this Agreement.

D. The Sale

All sales of Merchandise shall be made on behalf of Merchant. Consultant does not have, nor shall it have, any right, title or interest in the Merchandise. All sales of Merchandise shall be by cash, gift card, gift certificate, merchandise credit, or credit card and, at Merchant's discretion, by check or otherwise in accordance with Merchant's policies, and shall be "final" with no returns accepted or allowed, unless otherwise directed by Merchant or, as applicable, as ordered by the Bankruptcy Court (as defined below).

E. Consultant Fee and Expenses in Connection with the Sale

In consideration of its services under this Agreement, Consultant shall earn a base fee equal to two percent (2.0%) of the Gross Proceeds of Merchandise sold at the Stores and the Distribution Centers. For purposes of this Agreement, "Gross Proceeds" means gross receipts calculated using the "gross rings" method, net of applicable sales taxes; provided, however, that it is expressly understood and agreed that Gross Proceeds shall not include proceeds of sales made prior to the Sale Commencement Date or after the Sale Termination Date.

In addition to the base fee, and not in lieu of the base fee, the Consultant shall be entitled to, from Gross Proceeds, an additional fee based upon the Gross Recovery Percentages achieved as set forth in the following table (the "Additional Incentive Compensation"). The Additional Incentive Compensation shall be equal to the aggregate sum of the percentages set forth in the "Additional Incentive Compensation" column of the table (e.g., calculated back to first dollar) for the corresponding Gross Recovery Percentage achieved. It is understood and agreed that no Additional Incentive Compensation shall be earned or payable where the Gross Recovery Percentage is less than 114.0%:

<u>Gross Recovery Percentage</u>	<u>Additional Incentive Compensation</u>
Between 114.0% and 115.50%	An additional 0.25% of Gross Proceeds (total fee equal to 2.25% of Gross Proceeds)
Above 115.50%	An additional 0.25% of Gross Proceeds (total fee equal to 2.50% of Gross Proceeds)

For purposes of the Additional Incentive Compensation:

“**Cost Value**” with respect to each item of Merchandise sold shall mean the lower of (i) the lowest per unit vendor cost in the File or the Merchant’s books and records, maintained in the ordinary course consistent with historic practices; or (ii) the Retail Price.

“**File**” shall mean those spreadsheets provided by Merchant and labeled “10.05.24 Inventory by SKU & Location & Bucket.xlsx.”

“**Gross Recovery Percentage**” shall mean the Gross Proceeds divided by the sum of the aggregate Cost Value of all of the Merchandise.

“**Retail Price**” shall mean with respect to each item of Merchandise sold, the retail price reflected at the register for such item, excluding the discount granted in connection with such sale.

Merchant shall be responsible for all expenses of the Sale, including (without limitation) all Store-level operating expenses, all costs and expenses related to Merchant’s other retail store operations, Merchant’s costs for operating the Distribution Centers, and Consultant’s other reasonable and documented out of pocket expenses. To control expenses of the Sale, Merchant and Consultant have established an appropriate budget (the “Expense Budget”) of certain delineated expenses, including (without limitation) payment of the costs of supervision (including (without limitation) Supervisors’ wages, fees, travel, and deferred compensation) and advertising costs (including signage and the shipping, freight, and sales tax related thereto where applicable). The Expense Budget for the Sale is attached hereto as Exhibit B. The Expense Budget may only be modified by mutual agreement of Consultant and Merchant. The costs of supervision set forth on Exhibit B include, among other things, industry-standard deferred compensation.

All accounting matters (including, without limitation, all fees, expenses, or other amounts reimbursable or payable to Consultant) shall be reconciled on every Wednesday for the prior week. All fees, reasonable expenses, or other reasonable amounts reimbursable or payable to Consultant shall be paid, in accordance with the approved Expense Budget, within seven (7) days after each such weekly reconciliation, upon Merchant’s receipt and review of a reasonably detailed invoice. The Parties shall complete a final reconciliation and settlement of all amounts payable to Consultant and contemplated by this Agreement (including, without limitation, Expense Budget items, and fees earned hereunder) no later than forty five (45) days following the Sale Termination Date for the last Store.

Upon execution of this Agreement, the Merchant shall pay by wire transfer to the Consultant an advance payment of costs and expenses delineated in the Expense Budget of \$3,300,000 (the “Expense Advance”). The Expense Advance shall be held by Consultant and applied towards

Expense Budget items as incurred. Any portion of the Expense Advance not so used shall be returned to Merchant within three days following the final reconciliation.

F. Indemnification

(i) Merchant's Indemnification

Merchant shall indemnify, defend, and hold Consultant and its consultants, members, managers, partners, officers, directors, employees, attorneys, advisors, representatives, lenders, principals, affiliates, and Supervisors (collectively, "Consultant Indemnified Parties") harmless from and against all liabilities, claims, demands, damages, costs and expenses (including reasonable attorneys' fees) arising from or related to: (a) the willful or negligent acts or omissions of Merchant or the Merchant Indemnified Parties (as defined below); (b) the material breach of any provision of this Agreement by Merchant; (c) any liability or other claims, including, without limitation, product liability claims, asserted by customers, any Store employees (under a collective bargaining agreement or otherwise), or any other person (excluding Consultant Indemnified Parties) against Consultant or a Consultant Indemnified Party, except claims arising from Consultant's negligence, willful misconduct or unlawful behavior; (d) any harassment, discrimination or violation of any laws or regulations or any other unlawful, tortious or otherwise actionable treatment of Consultant's Indemnified Parties or Merchant's customers by Merchant or Merchant's Indemnified Parties; and (e) Merchant's failure to pay over to the appropriate taxing authority any taxes required to be paid by Merchant during the Sale Term in accordance with applicable law.

(ii) Consultant's Indemnification

Consultant shall indemnify, defend and hold Merchant and its consultants, members, managers, partners, officers, directors, employees, attorneys, advisors, representatives, lenders, principals, and affiliates (other than the Consultant or the Consultant Indemnified Parties) (collectively, "Merchant Indemnified Parties") harmless from and against all liabilities, claims, demands, damages, costs and expenses (including reasonable attorneys' fees) arising from or related to (a) the willful or negligent acts or omissions of Consultant or the Consultant Indemnified Parties; (b) the breach of any provision of, or the failure to perform any obligation under, this Agreement by Consultant; (c) any liability or other claims made by Consultant's Indemnified Parties or any other person (excluding Merchant Indemnified Parties) against a Merchant Indemnified Party arising out of or related to Consultant's conduct of the Sale, except claims arising from Merchant's negligence, willful misconduct, or unlawful behavior; (d) any harassment, discrimination or violation of any laws or regulations or any other unlawful, tortious or otherwise actionable treatment of Merchant Indemnified Parties, or Merchant's customers by Consultant or any of the Consultant Indemnified Parties and (e) any claims made by any party engaged by Consultant as an employee, agent, representative or independent contractor arising out of such engagement.

G. Insurance

(i) Merchant's Insurance Obligations

Merchant shall maintain throughout the Sale Term, on such terms and conditions as are consistent with Merchant's ordinary course operations, liability insurance policies (including, without limitation, products liability (to the extent currently provided), comprehensive public liability

insurance and auto liability insurance) covering injuries to persons and property in or in connection with the Stores, and shall cause Consultant to be named an additional insured with respect to all such policies. At Consultant's request, Merchant shall provide Consultant with a certificate or certificates evidencing the insurance coverage required hereunder and that Consultant is an additional insured thereunder. In addition, Merchant shall maintain throughout the Sale Term, in such amounts as it currently has in effect, workers compensation insurance in compliance with all statutory requirements.

(ii) Consultant's Insurance Obligations

Consultant shall maintain, throughout the Sale Term, liability insurance policies (including, without limitation, products liability/completed operations, contractual liability, comprehensive public liability and auto liability insurance) on an occurrence basis in an amount of at least Two Million dollars (\$2,000,000) and an aggregate basis of at least five million dollars (\$5,000,000) covering injuries to persons and property in or in connection with Consultant's provision of services at the Stores. Consultant shall name Merchant as an additional insured and loss payee under such policy, and upon execution of this Agreement provide Merchant with a certificate or certificates evidencing the insurance coverage required hereunder. In addition, Consultant shall maintain throughout the Sale Term, workers compensation insurance compliance with all statutory requirements. Further, should Consultant employ or engage third parties to perform any of Consultant's undertakings with regard to this Agreement, Consultant will ensure that such third parties are covered by Consultant's insurance or maintain all of the same insurance as Consultant is required to maintain pursuant to this paragraph and name Merchant as an additional insured and loss payee under the policy for each such insurance.

H. Representations, Warranties, Covenants and Agreements

(i) Merchant warrants, represents, covenants and agrees that (a) Merchant is a company duly organized, validly existing and in good standing under the laws of its state of organization, with full power and authority to execute and deliver this Agreement and to perform its obligations hereunder, and maintains its principal executive office at the address set forth herein, (b) the execution, delivery and performance of this Agreement has been duly authorized by all necessary actions of Merchant and this Agreement constitutes a valid and binding obligation of Merchant enforceable against Merchant in accordance with its terms and conditions, and the consent of no other entity or person is required for Merchant to fully perform all of its obligations herein, (c) all ticketing of Merchandise at the Stores has been and will be done in accordance with Merchant's customary ticketing practices; (d) all normal course hard markdowns on the Merchandise have been, and will be, taken consistent with customary Merchant's practices, and (e) the Stores will be operated in the ordinary course of business in all respects, other than those expressly agreed to by Merchant and Consultant.

(ii) Consultant warrants, represents, covenants and agrees that (a) Consultant is a company duly organized, validly existing and in good standing under the laws of its state of organization, with full power and authority to execute and deliver this Agreement and to perform the Consultant's obligations hereunder, and maintains its principal executive office at the addresses set forth herein, (b) the execution, delivery and performance of this Agreement has been duly authorized by all necessary actions of Consultant and this Agreement constitutes a valid and binding obligation of Consultant enforceable against Consultant in accordance with its terms and conditions, and the

consent of no other entity or person is required for Consultant to fully perform all of its obligations herein, (c) Consultant shall comply with and act in accordance with any and all applicable state and local laws, rules, and regulations, and other legal obligations of all governmental authorities, (d) no non-emergency repairs or maintenance in the Stores will be conducted without Merchant's prior written consent, and (e) Consultant will not take any disciplinary action against any employee of Merchant.

I. Furniture, Fixtures and Equipment

Consultant shall sell the FF&E in the Stores from the Stores themselves. Merchant shall be responsible for all reasonable and documented costs and expenses incurred by Consultant in connection with the sale of FF&E, which costs and expenses shall be incurred pursuant to a budget or budgets to be established from time to time by mutual agreement of the Parties. Consultant shall have the right to abandon at the Stores any unsold FF&E. Consultant shall also sell the FF&E located in the Merchant's distribution centers identified on Exhibit C hereto (the "Distribution Centers").

In consideration for providing the services set forth in this section I, Consultant shall be entitled to a commission from the sale of the FF&E equal to fifteen percent (15.0%) of the Gross Proceeds of the sale of the FF&E.

Consultant shall remit to Merchant all Gross Proceeds from the sale of FF&E. During each weekly reconciliation described in section E above, Consultant's FF&E fee shall be calculated, and Consultant's calculated FF&E fee, along with any reasonable FF&E costs and expenses then incurred, shall be paid within seven (7) days after each such weekly reconciliation, upon Merchant's receipt and review of a reasonably detailed invoice by the Merchant in accordance with the terms of this Agreement.

J. Termination

The following shall constitute "Termination Events" hereunder:

- (a) Merchant's or Consultant's failure to perform any of their respective material obligations hereunder, which failure shall continue uncured ten (10) days after receipt of written notice thereof to the defaulting Party; provided, that if either Party's performance of any such obligations is prevented by reason of any cause(s) beyond such Party's reasonable control, such shall not constitute a Termination Event, unless such failure to perform cannot be remedied within the Sale Term;
- (b) Any representation or warranty made by Merchant or Consultant is untrue in any material respect as of the date made or at any time and throughout the Sale Term; or
- (c) the Sale is terminated or materially interrupted or impaired for any reason other than (i) an event of default by Consultant or Merchant, or (ii) any cause(s) beyond the Parties' reasonable control.

If a Termination Event occurs, the non-defaulting Party (in the case of an event of default) or either Party (if the Sale is otherwise terminated or materially interrupted or impaired) may, in its discretion, elect to terminate this Agreement by providing fourteen (14) business days' written notice

thereof to the other Party and, in the case of an event of default, in addition to terminating this Agreement, pursue any and all rights and remedies and damages resulting from such default. If this Agreement is terminated, Merchant shall be obligated to pay Consultant all amounts due under this Agreement through and including the termination date.

K. Notices

All notices, certificates, approvals, and payments provided for herein shall be sent by fax or by recognized overnight delivery service as follows: (a) To Merchant: at the address listed above; with copy to Willkie Farr & Gallagher LLP, 787 Seventh Avenue New York, New York 10019, Attn: Debra M. Sinclair, Esq., at dsinclair@willkie.com, Betsy L. Feldman, Esq., at bfeldman@willkie.com, and Joseph R. Brandt, Esq., at jbrandt@willkie.com; (b) To Consultant: c/o Hilco Merchant Resources, LLC, One Northbrook Place, 5 Revere Drive, Suite 206, Northbrook, IL 60062, Fax: 847- 849-0859, Attn: T. Kellan Grant; or (c) such other address as may be designated in writing by Merchant or Consultant.

L. Independent Consultant

Consultant's relationship to Merchant is that of an independent contractor without the capacity to bind Merchant in any respect. No employer/employee, principal/agent, joint venture or other such relationship is created by this Agreement. Merchant shall have no control over the hours that Consultant or its employees or assistants or the Supervisors work or the means or manner in which the services that will be provided are performed and Consultant is not authorized to enter into any contracts or agreements on behalf of Merchant or to otherwise create any obligations of Merchant to third parties, unless authorized in writing to do so by Merchant.

M. Non-Assignment

Neither this Agreement nor any of the rights hereunder may be transferred or assigned by either Party without the prior written consent of the other Party; provided, however, that Consultant may syndicate this transaction to one or more of the national liquidation firms upon prior written notice thereof to Merchant. In the event of such syndication, Consultant shall remain responsible for all obligations under this Agreement and the fees, expenses, or other amounts owed to Consultant under this Agreement shall not increase on account of the syndication. No modification, amendment or waiver of any of the provisions contained in this Agreement, or any future representation, promise or condition in connection with the subject matter of this Agreement, shall be binding upon any Party to this Agreement unless made in writing and signed by a duly authorized representative or agent of such Party. This Agreement shall be binding upon and inure to the benefit of the Parties and their respective heirs, legal representatives, successors and permitted assigns.

N. Severability

If any term or provision of this Agreement, as applied to either Party or any circumstance, for any reason shall be declared by a court of competent jurisdiction to be invalid, illegal, unenforceable, inoperative or otherwise ineffective, that provision shall be limited or eliminated to the minimum extent necessary so that this Agreement shall otherwise remain in full force and effect and enforceable. If the surviving portions of the Agreement fail to retain the essential understanding of the Parties, the Agreement may be terminated by mutual consent of the Parties.

O. Governing Law, Venue, Jurisdiction and Jury Waiver

This Agreement, and its validity, construction and effect, shall be governed by and enforced in accordance with the internal laws of the State of Delaware (without reference to the conflicts of laws provisions therein) and, as applicable, the Bankruptcy Code (as defined below). Merchant and Consultant waive their respective rights to trial by jury of any cause of action, claim, counterclaim or cross-complaint in any action, proceeding and/or hearing brought by either Consultant against Merchant or Merchant against Consultant on any matter whatsoever arising out of, or in any way connected with, this Agreement, the relationship between Merchant and Consultant, any claim of injury or damage or the enforcement of any remedy under any law, statute or regulation, emergency or otherwise, now or hereafter in effect.

In the event of Merchant's filing under chapter 11 of the Bankruptcy Code, any legal action, suit, or proceeding arising in connection with this Agreement shall be submitted to the exclusive jurisdiction of the Bankruptcy Court having jurisdiction over Merchant (the "Bankruptcy Court"), and each Party hereby waives any defenses or objections based on lack of jurisdiction, improper venue, and/or *forum non conveniens*.

P. Entire Agreement

This Agreement, together with all additional schedules and exhibits attached hereto, constitutes a single, integrated written contract expressing the entire agreement of the Parties concerning the subject matter hereof. No covenants, agreements, representations or warranties of any kind whatsoever have been made by any Party except as specifically set forth in this Agreement. All prior agreements, discussions and negotiations are entirely superseded by this Agreement.

Q. Execution

This Agreement may be executed simultaneously in counterparts (including by means of electronic mail, facsimile or portable document format (pdf) signature pages), any one of which need not contain the signatures of more than one party, but all such counterparts taken together shall constitute one and the same instrument. This Agreement, and any amendments hereto, to the extent signed and delivered by means of electronic mail, a facsimile machine or electronic transmission in portable document format (pdf), shall be treated in all manner and respects as an original thereof and shall be considered to have the same binding legal effects as if it were the original signed version thereof delivered in person.

R. Bankruptcy

In the event of Merchant's filing under chapter 11 of the Bankruptcy Code, the effectiveness of this Agreement is subject to and contingent upon the entry of an order of the Bankruptcy Court, in form and substance reasonably acceptable to Consultant, authorizing the Merchant's entry into and approval of this Agreement (the "Approval Order"). As soon as reasonably practicable after the filing, Merchant shall prepare and file a motion seeking entry of the Approval Order (the "Motion"). Prior to filing the Motion, the Merchant shall share the Motion, proposed Approval Order and all related documents with Consultant. The Merchant shall use the Merchant's best efforts to ensure that the Approval Order shall specifically provide, among other things: (i) the approval of the payment of all

fees and reimbursement of expenses hereunder to Consultant without further order of the Bankruptcy Court and free and clear of all liens, claims and encumbrances; (ii) that all such payments of fees and reimbursement of expenses shall be made on a weekly basis without further order of the Bankruptcy Court and otherwise in accordance with this Agreement; (iii) that the payment of all fees and reimbursement of expenses to Consultant related to such Approval Order shall be included in any approved debtor-in-possession, cash collateral, or other post-petition financing budget as a condition to the assumption of this Agreement, but shall be payable pursuant to the Approval Order on a timely basis as an administrative expense regardless of their inclusion in such budgets; (iv) authorization to conduct the Sale without the necessity of complying with applicable state and local rules, laws, ordinances and regulations, including, without limitation, permitting and licensing requirements, that could otherwise restrict the implementation of the Sale; (v) authorization to conduct the Sale notwithstanding restrictions in leases, reciprocal easement agreements or other contracts that purport to restrict the Sale or the necessity of obtaining any third party consents; (vi) authorization to conduct the sale of Additional Consultant Goods in accordance with the terms and conditions of this Agreement; and (vii) authorization to take all further actions as are necessary or appropriate to carry out the terms and conditions of this Agreement.

S. Additional Consultant Goods

- (i) Exercisable in its reasonable discretion, Consultant shall have the right to supplement the Merchandise in the Sale with additional goods procured by Consultant which are of like kind, and no lesser quality to the Merchandise in the Sale (“Additional Consultant Goods”). The purchase of any Additional Consultant Goods shall be made by Consultant at Consultant’s sole expense. Sales of Additional Consultant Goods shall otherwise be made in conjunction with the Sale, and Additional Consultant Goods shall be run through Merchant’s cash register systems, so long as Consultant has marked the Additional Consultant Goods using either a “dummy” SKU or department number, or in such other manner so as to distinguish the sale of Additional Consultant Goods from the sale of Merchandise. Consultant and Merchant shall also cooperate to ensure that the Additional Consultant Goods are marked in such a way that a reasonable consumer could identify the Additional Consultant Goods as non-Merchandise. Additionally, Consultant shall provide signage in the Stores notifying customers that the Additional Consultant Goods have been included in the Sale.
- (ii) Consultant shall pay to the Merchant an amount equal to five percent (5%) of the gross proceeds (excluding sales taxes) from the sale of Additional Consultant Goods completed during the Sale Term and Consultant shall retain all remaining amounts from the sale of the Additional Consultant Goods. Consultant and the Merchant intend that the transactions relating to the Additional Consultant Goods are, and shall be construed as, a true consignment from Consultant to the Merchant in all respects and not a consignment for security purposes. Subject solely to Consultant’s obligations to pay to the Merchant the Additional Consultant Goods fee described in this Agreement, at all times and for all purposes the Additional Consultant Goods and their proceeds shall be the exclusive property of Consultant, and no other person or entity shall have any claim against any of the Additional Consultant Goods or their proceeds. At Consultant’s sole cost and expense, the Merchant shall insure the Additional Consultant Goods and, if required, promptly file any proofs of loss with regard to same with the Merchant’s insurers. Consultant shall be responsible for payment of any

deductible under any such insurance in the event of any casualty affecting the Additional Consultant Goods.

- (iii) The Merchant acknowledges that the Additional Consultant Goods shall be consigned to the Merchant as a true consignment under Article 9 of the Code. The Approval Order shall contain provisions reasonable acceptable to Consultant governing the treatment and sale of Additional Consultant Goods.

*

*

*

If this Agreement is acceptable to you, kindly execute a copy in the space provided, and return a countersigned version to the undersigned. Thank you again for this opportunity—we look forward to working with you.

Very truly yours,

HILCO MERCHANT RESOURCES, LLC

Kellan Grant

By: T. Kellan Grant

Its: EVP Commercial Counsel

**AGREED AND ACCEPTED as of the 3rd day
of November, 2024**

AMERICAN FREIGHT FFO, LLC, FRANCHISE GROUP NEWCO INTERMEDIATE AF, LLC,
AND EACH OF FRANCHISE GROUP NEWCO INTERMEDIATE AF, LLC'S SUBSIDIARIES

By: Andrew Kaminsky

Its: Authorized Signatory

If this Agreement is acceptable to you, kindly execute a copy in the space provided, and return a countersigned version to the undersigned. Thank you again for this opportunity—we look forward to working with you.

Very truly yours,

HILCO MERCHANT RESOURCES, LLC

By: T. Kellan Grant
Its: EVP Commercial Counsel

**AGREED AND ACCEPTED as of the 3rd day
of November, 2024**

AMERICAN FREIGHT FFO, LLC, FRANCHISE GROUP NEWCO INTERMEDIATE AF, LLC,
AND EACH OF FRANCHISE GROUP NEWCO INTERMEDIATE AF, LLC'S SUBSIDIARIES

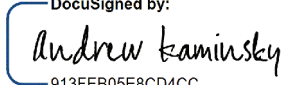
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By: Andrew Kaminsky
Its: Authorized Signatory

EXHIBIT A

Stores

American Freight
Exhibit A

Store List											
Count	Loc #	Concept/Banner	Name	Address	Address2	City	State	Zip	Territory	District	Gross Sq. Ft.
1	1	AFF	Lima OH	3650 Fort Shawnee Industrial Dr.	-	Lima	OH	45805	Northeast	Delaware	29,653
2	2	AFF	Evansville IN	2800 Lynch Ave	-	Evansville	IN	47711	Central	Louisville	32,000
3	3	AFF	Lexington OH	2770 Lexington Ave.	-	Lexington	OH	44904	Northeast	Parma	22,800
4	4	AFF	Mishawaka IN	1217 E. McKinley Ave.	-	Mishawaka	IN	46545	Central	Indianapolis	31,000
5	5	AFF	Terre Haute IN	1800 Fort Harrison Rd Ste 4	-	Terre Haute	IN	47804	Central	Peoria	20,858
6	6	AFF	Ocala FL	Store Location1010 S.W. 17th Street	-	Ocala	FL	34471	Southeast	Orlando	40,000
7	7	AFF	Louisville KY	1920 Watterson Trail	-	Louisville	KY	40299	Central	Florence	38,480
8	8	AFF	Massillon OH	4345 Lincoln Way East	-	Massillon	OH	44646	Northeast	Parma	40,000
9	9	AFF	Cincinnati - Muhlhauser Rd OH	4782 Muhlhauser Rd	-	West Chester	OH	45011	Northeast	Cincinnati	56,250
10	10	AFF	East Columbus OH	5055 E. Main Street	-	Columbus	OH	43213	Northeast	Delaware	39,100
11	11	AFF	Buffalo NY	778 Niagara Falls Blvd.	-	North Tonawanda	NY	14120	Northeast	Buffalo	30,000
12	12	AFF	Lexington KY	272 W. New Circle Rd	-	Lexington	KY	40506	Central	Florence	31,000
13	13	AFF	Tallahassee FL	3170 W. Tharpe St.	-	Tallahassee	FL	32303	Southeast	Orlando	32,000
14	15	AFF	North Columbus OH	900 Morse Rd.	-	Columbus	OH	43229	Northeast	Delaware	35,460
15	16	AFF	Akron OH	2655 S. Arlington Rd.	-	Akron	OH	44319	Northeast	Parma	31,193
16	18	AFF	South Orlando FL	2193 Viscount Row	-	Orlando	FL	32809	Southeast	Miami	27,110
17	19	AFF	Fort Lauderdale FL	6001 Powerline Rd.	-	Fort Lauderdale	FL	33309	Southeast	Miami	25,825
18	20	AFF	Florence KY	7102 Turfway Rd.	-	Florence	KY	41042	Central	Florence	21,630
19	21	AFF	Miami FL	5240 NW 167th St.	-	Miami	FL	33014	Southeast	Miami	23,507
20	22	AFF	North Orlando FL	4116 N. Orange Blossom Trail	-	Orlando	FL	32804	Southeast	Orlando	22,614
21	23	AFF	Pittsburgh PA	503 Rodi Rd.	-	Pittsburgh	PA	15235	Northeast	Pittsburgh	36,000
22	24	AFF	Tampa FL	4535 S. Dale Mabry Hwy	-	Tampa	FL	33611	Southeast	Tampa	17,760
23	25	AFF	Fort Wayne IN	4515 Merchant Rd.	-	Fort Wayne	IN	46818	Central	Indianapolis	35,000
24	26	AFF	Grand Rapids	3125 Lake Eastbrook Blvd. S.E.	-	Grand Rapids	MI	49512	Northeast	Livonia	28,000
25	27	AFF	Port Orange FL	3350 S Ridgewood Ave.	-	Port Orange	FL	32129	Southeast	Orlando	27,400
26	28	AFF	Chattanooga TN	6242 Perimeter Dr.	-	Chattanooga	TN	37421	Southeast	Nashville	42,000
27	29	AFF	Morrow GA	1230 Mt. Zion Rd.	-	Morrow	GA	30260	Southeast	Morrow	37,090
28	31	AFF	Livonia MI	28300 Schoolcraft Rd.	-	Livonia	MI	48150	Northeast	Livonia	24,000
29	33	AFF	Syracuse NY	2410 Erie Blvd. East	-	Syracuse	NY	13224	Northeast	Buffalo	12,000
30	34	AFF	Ann Arbor MI	4801 Washtenaw Ave.	-	Ann Arbor	MI	48108	Northeast	Livonia	19,550
31	36	AFF	St Petersburg FL	4400 34th Street North	-	St Petersburg	FL	33714	Southeast	Tampa	19,400
32	37	AFF	Norcross GA	6796-A Jimmy Carter Blvd.	-	Norcross	GA	30071	Southeast	Morrow	23,707
33	39	AFF	Winter Park FL	1544 FL 436	-	Winter Park	FL	32792	Southeast	Orlando	24,424
34	40	AFF	West Jacksonville FL	6024 103rd Street	-	West Jacksonville	FL	32210	Southeast	Jacksonville	32,000
35	41	AFF	South Indianapolis IN	5750 Kopetsky Dr.	-	Indianapolis	IN	46217	Central	Indianapolis	23,700
36	42	AFF	Marietta GA	1075 Cobb Parkway SE	-	Marietta	GA	30060	Southeast	Morrow	20,509
37	43	AFF	Northfield OH	10333 Northfield Rd. Unit 110	-	Northfield	OH	44067	Northeast	Parma	23,800
38	44	AFF	North Indianapolis IN	8920 Corporation Dr	-	Indianapolis	IN	46256	Central	Indianapolis	27,200
39	46	AFF	Warren MI	32880 Dequindre Rd.	-	Warren	MI	48092	Northeast	Livonia	33,634
40	47	AFF	Gainesville FL	4222 NW 13th St	-	Gainesville	FL	32609	Southeast	Orlando	20,785
41	48	AFF	West Palm Beach/Riviera Beach FL	6688 N. Military Trail	-	Riviera Beach	FL	33407	Southeast	Miami	20,000
42	49	AFF	Erie PA	2411 W. 12th St	-	Erie	PA	16505	Northeast	Buffalo	19,840
43	50	AFF	Parma OH	6767 Brookpark Rd.	-	Parma	OH	44129	Northeast	Parma	22,753
44	51	AFF	Nashville TN	3041 Owen Dr.	-	Antioch	TN	37013	Southeast	Nashville	29,952
45	52	AFF	Knoxville TN	737 Lovell Rd.	-	Knoxville	TN	37932	Southeast	Nashville	22,000
46	53	AFF	Panama City FL	2116 South Highway 77	-	Lynn Haven	FL	32444	Southeast	Montgomery	14,940
47	54	AFF	Dayton OH	2800 Springboro Pike	-	Dayton	OH	45439	Northeast	Cincinnati	39,000
48	56	AFF	Pensacola FL	4500 Mobile Highway	-	Pensacola	FL	32506	Southeast	Montgomery	19,754
49	57	AFF	Fort Myers FL	13080 Metro Parkway	-	Fort Myers	FL	33966	Southeast	Tampa	24,000
50	58	AFF	Lakeland FL	2210 Commerce Point Dr.	-	Lakeland	FL	33801	Southeast	Tampa	35,750
51	59	AFF	Melbourne FL	7619 Ellis Rd.	-	Melbourne	FL	32904	Southeast	Miami	22,500
52	60	AFF	Madison WI	3674 Kinsman Blvd.	-	Madison	WI	53704	Central	Milwaukee	23,554
53	61	AFF	Lafayette IN	3233 Teal Rd.	-	Lafayette	IN	47905	Central	Peoria	21,340
54	62	AFF	Mobile AL	3404 Moffett Rd. Unit-B	-	Mobile	AL	36607	Southeast	Montgomery	25,000
55	63	AFF	South Milwaukee WI	3804 South 27th St.	-	Milwaukee	WI	53221	Central	Milwaukee	30,446
56	65	AFF	Lansing MI	1475 Lake Lansing Rd.	-	Lansing	MI	48912	Northeast	Livonia	30,000
57	66	AFF	St Paul MN	717 Prior Ave N	-	St Paul	MN	55104	Central	Milwaukee	25,272
58	67	AFF	Charleston	6330 Maccorkle Ave.	-	St. Albans	WV	25177	Northeast	Cincinnati	48,000
59	68	AFF	Clarksville	2231 B Madison St.	-	Clarksville	TN	37043	Southeast	Nashville	27,568
60	70	AFF	Harrisburg	6305 Allentown Blvd.	-	Harrisburg	PA	17112	Northeast	Pittsburgh	33,600
61	71	AFF	Savannah	15000 Abercorn St.	-	Savannah	GA	31419	Southeast	Jacksonville	27,413
62	72	AFF	Montgomery	231 N. Eastern Blvd./Bypass Whs #3	-	Montgomery	AL	36117	Southeast	Montgomery	30,000
63	74	AFF	Douglasville	5834 Fairburn Rd.	-	Douglasville	GA	30134	Southeast	Morrow	35,000
64	76	AFF	Boardman	6224 South Ave.	-	Boardman	OH	44512	Northeast	Pittsburgh	19,306
65	77	AFF	Portage	501 Mail Dr.	-	Portage	MI	49024	Central	Indianapolis	23,000
66	80	AFF	Memphis	7859 Highway 64	-	Memphis	TN	38133	Central	Little Rock	48,403

American Freight
Exhibit A

Store List

Count	Loc #	Concept/Banner	Name	Address	Address2	City	State	Zip	Territory	District	Gross Sq. Ft.
67	81	AFF	Newport News	451A Oriana Rd	-	Newport News	VA	23608	Northeast	Richmond	33,472
68	82	AFF	Decatur	1291 E. Pershing Road	-	Decatur	IL	62526	Central	Peoria	20,204
69	83	AFF	Birmingham AL	3260 Morrow Rd.	-	Trussville	AL	35235	Central	Birmingham	28,000
70	85	AFF	Goodlettsville	309 N. Main St.	-	Goodlettsville	TN	37072	Southeast	Nashville	20,800
71	87	AFF	Champaign	2002 Glenn Park Drive Suite B	-	Champaign	IL	61821	Central	Peoria	32,000
72	89	AFF	Augusta	1708 Wylds Rd.	-	Augusta	GA	30909	Southeast	N Charleston	40,550
73	90	AFF	North Charleston SC	4750 Goer Dr. Suite C	-	North Charleston	SC	29406	Southeast	N Charleston	22,159
74	91	AFF	Huntsville	2518 Memorial Parkway NW	-	Huntsville	AL	35810	Central	Birmingham	20,000
75	93	AFF	Palmetto FL	1201 10th Street East	-	Palmetto	FL	34221	Southeast	Tampa	25,198
76	94	AFF	Burnsville	3200 Highway 13 West	-	Burnsville	MN	55337	Central	Milwaukee	21,326
77	97	AFF	St Louis MO	9801 Page Ave.	-	St Louis	MO	63132	Central	Kansas City	33,552
78	98	AFF	Baton Rouge LA	8560 Florida Blvd.	-	Baton Rouge	LA	70815	Southeast	Montgomery	25,490
79	99	AFF	Altoona	516 West Plank Rd. Suite #22	-	Altoona	PA	16602	Northeast	Pittsburgh	33,280
80	100	AFF	Norfolk	6359 East Virginia Beach Blvd.	-	Norfolk	VA	23502	Northeast	Richmond	35,000
81	101	AFF	Columbia	1424 Atlas Road	-	Columbia	SC	29209	Southeast	N Charleston	30,800
82	103	AFF	Monroe	630 N. Telegraph Rd.	-	Monroe	MI	48162	Northeast	Livonia	27,000
83	104	AFF	Rome GA	2502 Shorter Ave. NW	-	Rome	GA	30165	Central	Birmingham	30,000
84	105	AFF	Muncie IN	4201 N. Old State Rd. 3	-	Muncie	IN	47303	Central	Indianapolis	22,000
85	106	AFF	Shreveport LA	336 Montgomery St.	-	Shreveport	LA	71107	West	Tulsa	34,000
86	107	AFF	Albany NY	76 Fuller Rd	-	Albany	NY	12205	Northeast	Buffalo	23,480
87	109	AFF	Metairie LA	3409 N I-10 Service Rd W.	-	Metairie	LA	70002	Southeast	Montgomery	23,400
88	111	AFF	San Antonio TX	639 Lanark Dr.	-	San Antonio	TX	78218	West	Houston	43,529
89	112	AFF	Hagerstown MD	17627 Virginia Ave.	-	Hagerstown	MD	21740	Northeast	Richmond	28,000
90	114	AFF	Helena MT	4600 Highway 52	-	Helena	AL	35080	Central	Birmingham	43,000
91	115	AFF	West Richmond VA	9131 Midlothian Turnpike	-	Richmond	VA	23236	Northeast	Richmond	28,926
92	116	AFF	Loves Park IL	1502 E. Riverside Blvd.	-	Loves Park	IL	61111	Central	Chicago	26,500
93	117	AFF	Myrtle Beach SC	1049B Glenforest Rd	-	Myrtle Beach	SC	29579	Southeast	N Charleston	22,037
94	118	AFF	Green Bay WI	2490 Main St.	-	Green Bay	WI	54311	Central	Milwaukee	24,000
95	119	AFF	Indianapolis West IN	5615 38th St. Unit A	-	Indianapolis	IN	46254	Central	Indianapolis	22,247
96	120	AFF	Huntington	3116 US Route 60	-	Huntington	WV	25705	Northeast	Cincinnati	18,975
97	121	AFF	Waco TX	1002 TX-340 Loop	-	Bellmead	TX	76705	West	West Dallas	30,000
98	123	AFF	Roanoke VA	4496 Electric Rd.	-	Roanoke	VA	24018	Southeast	Raleigh	35,364
99	124	AFF	Columbus	1627 South Lumpkin Rd.	-	Columbus	GA	31903	Southeast	Jacksonville	44,000
100	125	AFF	Grand Prairie TX	1825 Westpark Dr.	-	Grand Prairie	TX	75050	West	West Dallas	43,754
101	126	AFF	Macon GA	2525 Pio Nono Ave Suite 1100	-	Macon	GA	31206	Southeast	Jacksonville	23,562
102	127	AFF	Dallas TX	2964 W. Wheatland Rd.	-	Dallas	TX	75237	West	West Dallas	26,040
103	129	AFF	Stone Mountain GA	5370 U.S. Highway 78 Suite 400	-	Stone Mountain	GA	30087	Southeast	Morrow	32,000
104	130	AFF	Saginaw MI	4345 Bay Road	-	Saginaw	MI	48603	Northeast	Livonia	31,274
105	131	AFF	Corpus Christi TX	5568 Ayers St.	-	Corpus Christi	TX	78415	West	Houston	20,640
106	132	AFF	Oklahoma City OK	2825 W I-240 Service Rd.	-	Oklahoma City	OK	73159	West	Oklahoma City	32,044
107	134	AFF	Greenville	2600 Anderson Rd.	-	Greenville	SC	29611	Southeast	N Charleston	26,010
108	136	AFF	McAllen TX	1001 E. Highway 83	-	McAllen	TX	78501	West	Houston	33,898
109	138	AFF	Spartanburg	473 East Blackstock Road	-	Spartanburg	SC	29301	Southeast	N Charleston	29,800
110	139	AFF	Cranston	1808 Plainfield Pike	-	Cranston	RI	02921	Northeast	Newington	20,045
111	141	AFF	North Charlotte NC	7201 Smith Corners Blvd.	-	Charlotte	NC	28269	Southeast	Charlotte	21,700
112	142	AFF	El Paso TX	11330 James Watt Dr.	-	El Paso	TX	79936	West	Houston	20,500
113	143	AFF	Lubbock TX	4426 34th St. Suite B	-	Lubbock	TX	79410	West	Oklahoma City	33,382
114	147	AFF	West Charlotte NC	1526-A Alleghany St	-	Charlotte	NC	28208	Southeast	Charlotte	23,383
115	149	AFF	Port St Lucie FL	7121 US-1	-	Port St Lucie	FL	34952	Southeast	Miami	21,126
116	150	AFF	Albuquerque NM	1700 Eubank Blvd. NE	-	Albuquerque	NM	87112	West	Phoenix	20,000
117	151	AFF	Glendale AZ	4961 W. Bell Rd. Suite B-3	-	Glendale	AZ	85308	West	Phoenix	25,700
118	154	AFF	Mesa AZ	4422 E. University Dr. Suite 101	-	Mesa	AZ	85205	West	Phoenix	23,660
119	155	AFF	Eastlake OH	34700 Vine Street Suite 200	-	Eastlake	OH	44095	Northeast	Parma	43,714
120	156	AFF	East Jacksonville FL	8661 Old Kings Rd. South Unit 2	-	East Jacksonville	FL	32217	Southeast	Jacksonville	24,450
121	157	AFF	East Phoenix AZ	3144 E. Thomas Rd.	-	East Phoenix	AZ	85016	West	Phoenix	25,000
122	158	AFF	Sanford FL	3818 S. Orlando Dr.	-	Sanford	FL	32773	Southeast	Orlando	21,755
123	159	AFF	Topeka KS	3333 S. Kansas Ave	-	Topeka	KS	66611	Central	Kansas City	28,450
124	160	AFF	Delaware	1141 S. Columbus Pike	-	Delaware	OH	43015	Northeast	Delaware	19,054
125	161	AFF	Broken Arrow OK	3301 S. Elm Place	-	Broken Arrow	OK	74012	West	Tulsa	18,487
126	163	AFF	Bryan TX	3125 S. Texas Ave #1500	-	Bryan	TX	77802	West	Houston	26,770
127	164	AFF	Bowling Green KY	101 Clay St	-	Bowling Green	KY	42101	Central	Louisville	37,000
128	165	AFF	Columbia MO	2900 Paris Rd. Suite 200	-	Columbia	MO	65202	Central	Kansas City	35,200
129	167	AFF	Independence MO	2210 S. St. Rt. 291 Hwy. Suite B	-	Independence	MO	64057	Central	Kansas City	25,392
130	172	AFF	Davenport IA	1010 E. Kimberly Rd. Suite #1	-	Davenport	IA	52807	Central	Peoria	35,488
131	174	AFF	Dothan GA	2131 Ross Clark Circle	-	Dothan	AL	36301	Southeast	Montgomery	45,736
132	175	AFF	Decatur GA	1960 B Candler Rd	-	Decatur	GA	30032	Southeast	Morrow	25,052

American Freight
Exhibit A

Store List

Count	Loc #	Concept/Banner	Name	Address	Address2	City	State	Zip	Territory	District	Gross Sq. Ft.
133	176	AFF	Jackson TN	2151 N. Highland Ave.	-	Jackson	TN	38305	Southeast	Nashville	29,702
134	180	AFF	Wilmington NC	5128 Oleander Dr	-	Wilmington	NC	28403	Southeast	Raleigh	18,882
135	182	AFF	Athens GA	3190 Atlanta Hwy	-	Athens	GA	30606	Southeast	N Charleston	22,000
136	183	AFF	Pearland TX	3267 East Broadway St #16	-	Pearland	TX	77581	West	Houston	20,776
137	184	AFF	East Houston TX	11051 East Freeway	-	East Houston	TX	77029	West	Houston	23,616
138	187	AFF	Texarkana, TX	1801 N Robison Rd #1E	-	Texarkana	TX	75501	West	Tulsa	21,499
139	189	AFF	Cincinnati - Ridge Ave OH	5375 Ridge Ave	-	Cincinnati	OH	45213	Northeast	Cincinnati	25,489
140	190	AFF	Rochester, NY	3333 W. Henrietta Rd Ste 27	-	Rochester	NY	14623	Northeast	Buffalo	23,440
141	192	AFF	Dublin, GA	116B Hillcrest Parkway	-	Dublin	GA	31021	Southeast	Jacksonville	46,479
142	193	AFF	Bloomington, IN	3100 W. Susan Dr.	-	Bloomington	IN	47404	Central	Indianapolis	31,465
143	195	AFF	Gastonia, NC	1467B E. Franklin Blvd.	-	Gastonia	NC	28054	Southeast	Charlotte	27,210
144	196	AFF	Anderson, SC	122 E. Shockley Ferry Rd.	-	Anderson	SC	29624	Southeast	N Charleston	19,028
145	198	AFF	Tuscaloosa, AL	2300 McFarland Blvd Suite 4	-	Northport	AL	35476	Central	Birmingham	23,428
146	199	AFF	Chillicothe, OH	110 Consumer Center Dr	-	Chillicothe	OH	45601	Northeast	Delaware	22,000
147	200	AFF	Wilkes-Barre, PA	370 East End Centre	-	Wilkes-Barre	PA	18702	Northeast	Buffalo	24,624
148	204	AFF	Fairhaven, MA	2 Fairhaven Commons Way	-	Fairhaven	MA	02719	Northeast	Newington	21,422
149	205	AFF	Lawton, OK	30 NW Sheridan Rd	-	Lawton	OK	73505	West	Oklahoma City	17,121
150	206	AFF	Hickory, NC	2108 US Highway 70 SE	-	Hickory	NC	28602	Southeast	Charlotte	17,000
151	207	AFF	Clarksville, IN	511 Little League Blvd Ste B	-	Clarksville	IN	47129	Central	Florence	22,736
152	209	AFF	Lancaster, PA	1276 Lititz Pike	-	Lancaster	PA	17601	Northeast	Pittsburgh	18,665
153	210	AFF	Fredericksburg, VA	9745 Patriot Hwy	-	Fredricksburg	VA	22407	Northeast	Richmond	30,188
154	211	AFF	Danville, VA	3316 Riverside Dr	-	Danville	VA	24541	Southeast	Raleigh	24,500
155	212	AFF	Elyria, OH	445 Midway Blvd.	-	Elyria	OH	44035	Northeast	Parma	28,000
156	213	AFF	Flint, MI	5038 Miller Rd Ste 2B	-	Flint	MI	48507	Northeast	Livonia	18,930
157	214	AFF	Birmingham AL	2012 Verterans Memorial Dr	-	Birmingham	AL	35214	Central	Birmingham	17,500
158	215	AFF	Conyers GA	425 Sigman Rd NW Ste 105-106	-	Conyers	GA	30012	Southeast	Morrow	32,196
159	216	AFF	Aiken SC	1680 Richland Ave W	-	Aiken	SC	29801	Southeast	N Charleston	26,238
160	217	AFF	Clay NY	4124 NYS 31	-	Clay	NY	13041	Northeast	Buffalo	21,775
161	218	AFF	Morganton NC	118 Fiddler's Run Blvd	-	Morganton	NC	28655	Southeast	Charlotte	24,500
162	219	AFF	Salem VA	1357 W. Main St.	-	Salem	VA	24153	Southeast	Raleigh	25,804
163	220	FFO	Fort Smith AR 1 - Rogers Ave	8819 Rogers Avenue S-A	-	Fort Smith	AR	72903	Central	Northern Arkansas	26,620
164	221	FFO	Joplin MO	1400 E. 32nd Street	-	Joplin	MO	64804	Central	Northern Arkansas	34,000
165	222	FFO	Jefferson City MO	2010 Missouri Blvd.	-	Jefferson City	MO	65109	Central	Kansas City	22,129
166	223	FFO	Sedalia MO	3200 West Broadway	-	Sedalia	MO	65301	Central	Kansas City	25,435
167	224	FFO	West Plains MO	1364 Southern Hills CTR	-	West Plains	MO	65775	Central	Northern Arkansas	15,450
168	225	FFO	Sherwood AR	6527 Warden Road	-	Sherwood (N Little Rock)	AR	72120	Central	Little Rock	31,050
169	226	FFO	Bryant AR	22401 HWY I-30	-	Bryant	AR	72022	Central	Little Rock	25,000
170	228	FFO	Little Rock AR 3 - Shackleford	280 S Shackleford Rd	-	Little Rock	AR	72211	Central	Little Rock	30,000
171	230	FFO	Jonesboro AR	2839 Race Street	-	Jonesboro	AR	72401	Central	Northern Arkansas	26,750
172	231	FFO	Conway AR	580 Amity Rd	-	Conway	AR	72032	Central	Little Rock	30,300
173	232	FFO	Batesville AR	1 Furniture Lane Batesville	-	Batesville	AR	72501	Central	Northern Arkansas	31,320
174	233	FFO	Siloam Springs AR	3758 Hwy 412 E	-	Siloam Springs	AR	72761	West	Tulsa	23,500
175	234	FFO	Shawnee OK	4939 N. Union Ave.	-	Shawnee	OK	74804	West	Oklahoma City	23,500
176	235	FFO	Fort Smith AR 2 - Hwy 71	8300 Hwy 71 South	-	South Fort Smith	AR	72908	Central	Northern Arkansas	23,500
177	239	FFO	Warrensburg MO	133 Parsons Avenue	-	Warrensburg	MO	64093	Central	Kansas City	20,560
178	240	FFO	Lawton OK 2 - Sun Blvd	7420 NW Sun Blvd.	-	Lawton	OK	73505	West	Oklahoma City	23,555
179	241	FFO	Paducah KY	3521 James Sanders Blvd	-	Paducah	KY	42001	Central	Louisville	23,505
180	242	FFO	St. Joseph MO	3715 N Belt Highway	-	Saint Joseph	MO	64506	Central	Kansas City	35,000
181	243	FFO	Norman OK	831 Sonoma Park Drive	-	Norman	OK	73071	West	Oklahoma City	23,700
182	244	FFO	Owensboro KY	2512 Calumet Trace	-	Owensboro	KY	42303	Central	Louisville	23,500
183	245	FFO	New Albany IN	2300 State Street	-	New Albany	IN	47150	Central	Florence	23,634
184	246	FFO	Madison IN	440 E. Clifty Drive	-	Madison	IN	47250	Central	Florence	24,920
185	247	FFO	Elizabethtown KY	1705 N. Dixie Highway	-	Elizabethtown	KY	42701	Central	Louisville	26,097
186	249	FFO	Louisville KY 4 - Preston Highw	5749 Preston Highway	-	Louisville (south)	KY	40219	Central	Louisville	25,000
187	250	FFO	Bardstown KY	223 KY Home Square Shopping Ct	-	Bardstown	KY	40004	Central	Louisville	22,972
188	251	FFO	Springfield MO	1434 E Independence St	-	Springfield	MO	65804	Central	Northern Arkansas	31,936
189	252	FFO	Frankfort KY	104 Brighton Park Blvd.	-	Frankfort	KY	40601	Central	Florence	20,000
190	253	FFO	Osage Beach MO	6721 US Hwy 54	-	Osage Beach	MO	65065	Central	Northern Arkansas	26,250
191	254	FFO	Horn Lake MS	7258 Interstate Boulevard	-	Horn Lake	MS	38637	Central	Little Rock	23,500
192	257	FFO	Wichita Falls TX	3127 Lawrence Rd.	-	Wichita Falls	TX	76308	West	Oklahoma City	20,560
193	258	AFF	Albany GA	2304 N. Slappey Blvd.	-	Albany	GA	31701	Southeast	Jacksonville	34,233
194	260	AFF	Rocky Mount NC	1980 Stone Rose Dr	-	Rocky Mount	NC	27804	Southeast	Raleigh	24,000
195	261	AFF	Venice FL	515 Tamiami Trail S	-	Venice	FL	34285	Southeast	Tampa	23,722

American Freight
Exhibit A

Store List												
Count	Loc #	Concept/Banner	Name	Address	Address2	City	State	Zip	Territory	District	Gross Sq. Ft.	
196	262	AFF	Piqua OH	987 E Ash St Ste 125	-	Piqua	OH	45356	Northeast	Delaware	50,000	
197	264	AFF	Winchester TN	2607 Decherd Blvd	-	Winchester	TN	37398	Southeast	Nashville	20,563	
198	265	AFF	Brooksville FL	657 S Broad St	-	Brooksville	FL	34601	Southeast	Tampa	25,000	
199	266	AFF	Rock Hill SC	809 Albright Road	-	Rock Hill	SC	29730	Southeast	Charlotte	31,500	
200	267	AFF	San Angelo, TX	3315 Sherwood Way Ste 149	-	San Angelo	TX	76904	West	West Dallas	19,177	
201	268	AFF	Ardmore OK	340 N Commerce St	-	Ardmore	OK	73401	West	Oklahoma City	25,000	
202	269	AFF	Peoria IL	5212 N Big Hollow Road	-	Peoria	IL	61615	Central	Peoria	24,124	
203	271	AFF	Denham Springs LA	10076 Crossing Way Ste 530	-	Denham Springs	LA	70726	Southeast	Montgomery	55,939	
204	272	AFF	China Grove NC	106 S US 29 Hwy	-	China Grove	NC	28023	Southeast	Charlotte	30,280	
205	273	AFF	Muskegon MI	1750 E Sherman Blvd	-	Muskegon	MI	49444	Northeast	Livonia	34,000	
206	274	AFF	Johnstown PA	820 Scalp Ave	-	Johnstown	PA	15904	Northeast	Pittsburgh	22,700	
207	275	AFF	Memphis, TN	7060 Winchester Rd	-	Memphis	TN	38125	Central	Little Rock	30,000	
208	277	AFF	Battle Creek MI	30 Columbia Ave E Ste H	-	Battle Creek	MI	49015	Northeast	Livonia	26,992	
209	279	AFF	Lynchburg VA	3700 Candler's Mountain Rd Ste 67	-	Lynchburg	VA	24502	Northeast	Richmond	25,467	
210	280	AFF	Prattville AL	1890 E Main St	-	Prattville	AL	36066	Southeast	Montgomery	24,958	
211	281	AFF	Agawam MA	890 Suffield St	-	Agawam	MA	01001	Northeast	Newington	34,500	
212	285	AFF	Butler PA	100 Pullman Sq	-	Butler	PA	16001	Northeast	Pittsburgh	41,765	
213	287	AFF	Horseheads NY	1020 Center Street Ste 1A	-	Horseheads	NY	14845	Northeast	Buffalo	24,000	
214	288	AFF	Hooksett NH	1328 Hooksett Rd Ste 13B	-	Hooksett	NH	03106	Northeast	Newington	22,230	
215	289	AFF	Wadsworth OH	180 Great Oaks Trail Ste B	-	Wadsworth	OH	44281	Northeast	Parma	20,276	
216	290	AFF	Niles OH	5185 Youngstown Warren Rd Unit 5	-	Niles	OH	44446	Northeast	Pittsburgh	25,326	
217	291	AFF	Kingsport TN	1189 N Eastman Rd	-	Kingsport	TN	37664	Southeast	Charlotte	22,741	
218	293	AFF	Waterloo IA	2060 Sovia Dr Ste #112	-	Waterloo	IA	50702	Central	Peoria	18,120	
219	294	AFF	Centennial CO	9667 E County Line Rd	-	Centennial	CO	80112	West	Colorado	25,003	
220	295	AFF	Colorado Springs CO	1680 Briargate Blvd Ste 100	-	Colorado Springs	CO	80920	West	Colorado	44,763	
221	296	AFF	Westminster CO	9180 Wadsworth Pkwy	-	Westminster	CO	80021	West	Colorado	35,000	
222	297	AFF	Parkersburg WV	270 Park Center Dr	-	Parkersburg	WV	26101	Northeast	Delaware	28,000	
223	298	AFF	Port Arthur	3100 Highway 365 Ste #114	-	Port Arthur	TX	77642	West	Houston	23,000	
224	299	AFF	Medford OR	1600 N Riverside Ave Unit 1094	-	Medford	OR	97501	West	Seattle	29,853	
225	300	AFF	Layton UT	2159 Harris Blvd Ste 1	-	Layton	UT	84041	West	Colorado	25,000	
226	301	AFF	Ogden UT	4113 Riverdale Rd	-	Ogden	UT	84405	West	Colorado	23,046	
227	302	AFF	Pueblo CO	5737 N Elizabeth St	-	Pueblo	CO	81008	West	Colorado	23,230	
228	303	AFF	Sherman TX	2222 Texoma Pkwy Ste 200	-	Sherman	TX	75090	West	Tulsa	25,200	
229	310	AFF	-	-	-	-	-	84057	0	0	-	
230	1916	AFO	McAllen, TX	700 E Expy 83 Suite 200	-	McAllen	TX	78503	West	Houston	30,969	
231	4001	AFO	Kansas City, MO	3632 Front St	-	Kansas City	MO	64120	Central	Kansas City	22,520	
232	4015	AFO	Daytona Beach, FL	1415 S. Nova Rd	-	Daytona Beach	FL	32114	Southeast	Orlando	30,721	
233	4025	AFO	Amarillo, TX	7302 SW 34th Ave	-	Amarillo	TX	79121	West	Oklahoma City	38,925	
234	4032	AFO	Portage, MI	669 Mall Dr	-	Portage	MI	49024	Central	Indianapolis	36,459	
235	4038	AFO	Palmdale, CA	320 West Rancho Vista Blvd	-	Palmdale	CA	93551	West	San Diego	45,800	
236	4058	AFO	Pensacola, FL	6235 N Davis Hwy	Ste 101	Pensacola	FL	32504	Southeast	Montgomery	23,700	
237	4068	AFO	Webster, TX	20750 Gulf Freeway	-	Webster	TX	77598	West	Houston	32,499	
238	4073	AFO	Lansing, MI	810 S. Waverly Rd	-	Lansing	MI	48917	Northeast	Livonia	32,811	
239	4076	AFO	Holland, OH	6645 Airport Hwy	-	Holland	OH	43528	Northeast	Livonia	27,878	
240	4119	AFO	Tacoma, WA	6th Avenue Plaza	5401 6th Ave. Suite 515	Tacoma	WA	98406	West	Seattle	29,080	
241	4185	AFO	Clearwater, FL	5251 110th Ave. N.	#120	Clearwater	FL	33760	Southeast	Tampa	43,200	
242	4192	AFO	Sarasota, FL	8333 Lockwood Ridge Rd.	-	Sarasota	FL	34243	Southeast	Tampa	14,782	
243	4221	AFO	Tulsa, OK	6120 E. 71st St.	-	Tulsa	OK	74136	West	Tulsa	25,000	
244	4268	AFO	Fayetteville, NC	1240 Ireland Dr	-	Fayetteville	NC	28304	Southeast	Raleigh	35,310	
245	4307	AFO	Oklahoma City, OK	2805 SW 29th St	-	Oklahoma City	OK	73119	West	Oklahoma City	29,900	
246	4324	AFO	Newington, CT	65 Holmes Rd.	-	Newington	CT	06111	Northeast	Newington	46,114	
247	4333	AFO	Bridgeville, PA	1051 Washington Pike	-	Bridgeville	PA	15017	Northeast	Pittsburgh	36,500	
248	4345	AFO	Orlando FL	4308 E Colonial Dr	-	Orlando	FL	32803	Southeast	Orlando	27,118	
249	4526	AFO	West Palm Beach, FL	2031 Okeechobee Blvd.	-	West Palm Beach	FL	33409	Southeast	Miami	26,016	
250	4583	AFO	Wauwatosa, WI	3203 N Mayfair RD	-	Wauwatosa	WI	53222	Central	Milwaukee	21,285	
251	4598	AFO	Tempe, AZ	5000 Arizona Mills Circle	Suite 625	Tempe	AZ	85282	West	Phoenix	29,390	
252	4599	AFO	Prince William, VA	2700 Potomac Mills Circle	Suite #707	Prince William	VA	22192	Northeast	Richmond	33,008	
253	4601	AFO	Voorhees, NJ	322 S. Burnt Mill Rd.	-	Voorhees	NJ	08043	Northeast	Richmond	19,600	
254	4606	AFO	Darien, IL	7415 South Cass Avenue	-	Darien	IL	60561	Central	Chicago	21,830	
255	4611	AFO	Coon Rapids, MN	141 85th Avenue NW	-	Coon Rapids	MN	55433	Central	Milwaukee	28,567	
256	4617	AFO	Carrollton, TX	1215 Marsh Lane	Suite #180	Carrollton	TX	75006	West	West Dallas	31,161	
257	4618	AFO	Rancho Cordova, CA	10379 Folsom Blvd.	-	Rancho Cordova	CA	95670	West	Seattle	25,818	

American Freight
Exhibit A

Store List											
Count	Loc #	Concept/Banner	Name	Address	Address2	City	State	Zip	Territory	District	Gross Sq. Ft.
258	4619	AFO	Fenton, MO	639 Gravois Bluff Blvd.	Suite A	Fenton	MO	63026	Central	Kansas City	34,500
259	4621	AFO	Philadelphia, PA	1357 Franklin Mills Circle	-	Philadelphia	PA	19154	Northeast	Richmond	20,327
260	4650	AFO	Mesquite, TX	1418 N. Town East Blvd	Ste 100	Mesquite	TX	75150	West	West Dallas	27,080
261	4657	AFO	Lafayette, LA	2001 NW Evangeline Thruway	-	Lafayette	LA	70501	Southeast	Montgomery	25,000
262	4666	AFO	Phoenix, AZ	16809 N. 9th St.	-	Phoenix	AZ	85022	West	Phoenix	23,500
263	4684	AFO	Modesto, CA	1800 Prescott Rd	Suite J	Modesto	CA	95350	West	Seattle	21,250
264	4695	AFO	Knoxville, TN	9305 Kingston Pike Ste 110	-	Knoxville	TN	37922	Southeast	Nashville	30,971
265	4790	AFO	Portage, IN	6169 US Route 6	-	Portage	IN	46368	Central	Chicago	19,162
266	4794	AFO	Parma, OH	7490 Broadview Rd.	-	Parma	OH	44134	Northeast	Parma	24,724
267	4820	AFO	La Mesa, CA	8805 Murray Drive	-	La Mesa	CA	91941	West	San Diego	19,837
268	4823	AFO	Fall River, MA	133 Mariano S. Bishop Blvd.	-	Fall River	MA	02721	Northeast	Newington	38,190
269	4824	AFO	Boise, ID	8033 W. Franklin Road	-	Boise	ID	83709	West	Colorado	26,500
270	4952	AFO	Newark, DE	49 University Plaza	-	Newark	DE	19702	Northeast	Richmond	31,886
271	4958	AFO	Ontario, CA	2401 S. Vineyard Ave.	-	Ontario	CA	91761	West	San Diego	26,000
272	4962	AFO	Glendale, AZ	5734 W Peoria Ave	-	Glendale	AZ	85302	West	Phoenix	20,990
273	4989	AFO	Las Vegas, NV	4854 W Lone Mountain Rd	-	Las Vegas	NV	89130	West	Phoenix	57,000
274	4994	AFO	Richmond, VA	4100 Tomlynn St. - Suite "A"	-	Richmond	VA	23230	Northeast	Richmond	41,953
275	5060	AFO	Reynoldsburg, OH	2885 Gender Rd	-	Reynoldsburg	OH	43068	Northeast	Delaware	33,016
276	5207	AFO	Mchenry, IL	1750 Richmond Rd	-	McHenry	IL	60050	Central	Chicago	21,283
277	5230	AFO	Livonia, MI	12001 Sears Ave.	-	Livonia	MI	48150	Northeast	Livonia	33,394
278	5233	AFO	Kettering, OH	2000 E Dorothy Ln	-	Kettering	OH	45420	Northeast	Cincinnati	23,000
279	5264	AFO	Hixson, TN	5450 Highway 153 Ste 100	-	Hixson	TN	37343	Southeast	Nashville	25,787
280	5282	AFO	West Covina, CA	728 South Orange	-	West Covina	CA	91790	West	San Diego	17,310
281	5292	AFO	Streamwood (Hanover Park), IL	1040 S Barrington Rd	-	Streamwood	IL	60107	Central	Chicago	21,656
282	5438	AFO	Broadview, IL	1000 Broadview Village Square	-	Broadview	IL	60153	Central	Chicago	23,282
283	5446	AFO	Homewood, AL	372 Palisades Blvd.	-	Birmingham	AL	35209	Central	Birmingham	20,674
284	5630	AFO	San Diego, CA	1210 W. Morena BLVD	-	San Diego	CA	92110	West	San Diego	28,022
285	5631	AFO	Santa Ana, CA	1430 S. Village Way	Suite K	Santa Ana	CA	92705	West	San Diego	22,560
286	5632	AFO	Cerritos, CA	18714 Gridley Road	-	Cerritos	CA	90703	West	San Diego	22,122
287	6052	AFO	Tampa, FL	8245B North Florida Road	-	Tampa	FL	33604	Southeast	Tampa	22,008
288	7322	AFO	Fairview Heights, IL	55 Ludwig Drive (Space 55)	-	Fairview Heights	IL	62208	Central	Kansas City	31,310
289	7349	AFO	Gilbert, AZ	857 North Val Vista Drive	-	Gilbert	AZ	85234	West	Phoenix	19,329
290	7359	AFO	Oceanside, CA	2505-B Vista Way 1	-	Oceanside	CA	92054	West	San Diego	38,902
291	7450	AFO	North Olmsted, OH	26662 Brookpark Extension	-	North Olmsted	OH	44070	Northeast	Parma	27,030
292	7454	AFO	Pittsburgh, PA	2003 Cheryl Drive	-	Pittsburgh	PA	15237	Northeast	Pittsburgh	53,389
293	7487	AFO	San Antonio, TX	6157 NW Loop 410	-	San Antonio	TX	78238	West	Houston	38,000
294	7533	AFO	Greenville, SC	1117 Woodruff Rd	Suite K.	Greenville	SC	29607	Southeast	N Charleston	28,860
295	7561	AFO	Taylor, MI	9860 Telegraph Road	-	Taylor	MI	48180	Northeast	Livonia	24,424
296	7564	AFO	Charlotte, NC	9575 South Blvd	-	Charlotte	NC	28273	Southeast	Charlotte	35,000
297	7593	AFO	Chesapeake, VA	2005 South Military Hwy	-	Chesapeake	VA	23320	Northeast	Richmond	32,256
298	7601	AFO	Cincinnati	10200 Colerain Ave Ste 11	-	Cincinnati	OH	45251	Northeast	Cincinnati	25,000
299	7604	AFO	North Charleston, SC	5101 Ashley Phosphate	Suite 136	N. Charleston	SC	29418	Southeast	N Charleston	40,704
300	7611	AFO	Florence, KY	51 Spiral dr	-	Florence	KY	41042	Central	Florence	20,257
301	7631	AFO	Arlington, TX	401 SOUTHWEST PLZ STE 105	-	Arlington	TX	76016	West	West Dallas	25,200
302	7633	AFO	Derby CT	656 New Haven Ave Ste 1	-	Derby	CT	06418	Northeast	Newington	25,000
303	7659	AFO	Torrance, CA	3610 Torrance Blvd	-	Torrance	CA	90503	West	San Diego	47,328
304	7818	AFO	Spring, TX	19750 North Freeway (HI-45N)	-	Spring	TX	77373	West	Houston	25,494
305	7920	AFO	Fort Worth, TX	1265 Town Square Drive.	-	Fort Worth	TX	76116	West	West Dallas	30,577
306	8234	AFO	Houston, TX	5901 Griggs Rd.	-	Houston	TX	77023	West	Houston	25,328
307	8279	AFO	Speedway, IN	Spdwy Spr Ctr.	6022 W. Crawfordsville Rd.	Speedway	IN	46224	Central	Indianapolis	30,825
308	8286	AFO	Shrewsbury, MA	Shrewsbury Vlg Shpng Ctr. 1000 Boston Trnpg	-	Shrewsbury	MA	01545	Northeast	Newington	34,980
309	8346	AFO	San Leandro, CA	1936 W. 140th Ave.	-	San Leandro	CA	94577	West	Seattle	34,458
310	8412	AFO	Jacksonville, FL	11111 San Jose Blvd Ste 1	-	Jacksonville	FL	32223	Southeast	Jacksonville	28,020
311	8487	AFO	Nashville, TN	642 Thompson Ln.	-	Nashville	TN	37204	Southeast	Nashville	60,395
312	8495	AFO	Medley, FL	8090 NW 77th Court	-	Medley	FL	33166	Southeast	Miami	37,000
313	9059	AFO	Fresno, CA	4150 Shaw Ave	-	Fresno	CA	93722	West	Seattle	29,000
314	9112	AFO	Shawnee, KS	6495 Quivira Rd	-	Shawnee	KS	66216	Central	Kansas City	25,957
315	9150	AFO	Corona, CA	1208 Magnolia Ave	-	Corona	CA	92881	West	San Diego	25,047
316	9229	AFO	Sacramento, CA	1200 Blumenfeld Dr	Suite C	Sacramento	CA	95815	West	Seattle	43,043
317	9284	AFO	Austin, TX	13435 N HIGHWAY 183 STE 101	-	Austin	TX	78750	West	Houston	28,217
318	9411	AFO	Houston, TX	11687 Westheimer Rd	-	Houston	TX	77077	West	Houston	26,024
319	9486	AFO	Sparks, NV	350 Glendale Ave.	-	Sparks	NV	89431	West	Seattle	20,089

American Freight
Exhibit A

Store List

Count	Loc #	Concept/Banner	Name	Address	Address2		City	State	Zip	Territory	District	Gross Sq. Ft.
320	9603	AFO	Huber Heights, OH	8284 Troy Pike		-	Huber Heights	OH	45424	Northeast	Cincinnati	28,018
321	9670	AFO	Naperville, IL	540 S. Hwy 59		-	Naperville	IL	60540	Central	Chicago	33,260
322	9756	AFO	Tinley Park, IL	16040 S. Harlem Ave		-	Tinley Park	IL	60477	Central	Chicago	24,480
323	9796	AFO	Allen, TX	109 N Greenville Ave		-	Allen	TX	75002	West	West Dallas	35,398
324	9849	AFO	Henderson, NV	1437 W. Sunset Rd.		-	Henderson	NV	89014	West	Phoenix	17,500
325	9876	AFO	Raleigh, NC	3529 Maitland Dr		-	Raleigh	NC	27610	Southeast	Raleigh	39,903
326	9881	AFO	Wichita, KS	3535 N Rock Road Ste 100		-	Wichita	KS	67226	West	Tulsa	39,902
327	9888	AFO	Clackamas, OR	10176 SE 82nd AVE		-	Clackamas	OR	97086	West	Seattle	34,103
328	9897	AFO	San Antonio, TX	820 Rector Drive East	Suite 120		San Antonio	TX	78209	West	Houston	26,298
329	9974	AFO	Concord, NC	545 Concord Pkwy		-	Concord	NC	28027	Southeast	Charlotte	35,742
	329										Average Sq. Ft.	28,150

EXHIBIT B

Expense Budget

**American Freight
Exhibit B**

Expense Budget		
	1st Week	Each Subsequent Week
<u>Advertising</u>		
Digital & Media	108,070	108,070
Signs (2)	1,344,685	-
Sign Walkers	155,658	155,658
Subtotal Advertising	1,608,413	263,728
 <u>Supervision</u>		
Fees / Wages / Expenses (3)	615,516	370,899
Subtotal Supervision	615,516	370,899
 <u>Miscellaneous</u>		
Miscellaneous /Legal (4)	50,000	-
Subtotal Miscellaneous	50,000	-
 Total Expenses	<u>2,273,929</u>	<u>634,627</u>

Notes:

1. This Expense Budget contemplates a sale term of November, 5, 2024 through December 31, 2024. The Expense Budget remains subject to modification in the event that this term is extended, or as otherwise agreed to by the parties.
2. Includes Sales Tax.
3. Includes Deferred Compensation and Insurance.
4. Any legal expenses associated with issues raised by or disputes with landlords, including (without limitation) negotiations in respect of landlord side letters, shall be in addition to and not part of the budgeted legal expenses.

EXHIBIT C

Distribution Centers

**American Freight
Exhibit C**

Distribution Centers

Count	Loc #	Concept/ Banner	Name	Address
1	4052	ORDC	New Castle, DE	700 CENTERPOINT BLVD, New Castle, DE
2	4612	ORDC	Livonia, MI	12001 SEARS AVE, Livonia, MI
3	5236	ORDC	Reno, NV	400-450 W PARR BLVD, Reno, NV
4	7820	ORDC	Kansas City, MO	3630 E FRONT ST, Kansas City, MO
5	9240	ORDC	Tucker, GA	2301-A MT INDUSTRIAL BLVD, Tucker, GA
6	9449	ORDC	Carrollton, TX	1215 MARSH LN STE #180, Carrollton, TX
7	9889	ORDC	Houston, TX	5901 GRIGGS RD STE A, Houston, TX

SCHEDULE 2

Store Closing Procedures

Store Closing Procedures¹

1. The Store Closing Sales will be conducted during normal business hours or such hours as otherwise permitted by the applicable unexpired lease.
2. The Store Closing Sales will be conducted in accordance with applicable state and local “Blue Laws,” and thus, where such a law is applicable, no Store Closing Sales will be conducted on Sunday unless American Freight has been operating such stores on Sundays.
3. On “shopping center” property, neither the Debtors nor the Consultant shall distribute handbills, leaflets, or other written materials to customers outside of any Stores’ premises, unless permitted by the applicable lease or if distribution is customary in the “shopping center” in which such Store is located; provided that the Debtors and the Consultant may solicit customers in the Stores themselves. On “shopping center” property, neither the Debtors nor the Consultant shall use any flashing lights or amplified sound to advertise the Store Closing Sales or solicit customers, except as permitted under the applicable lease or agreed in writing by the landlord.
4. The Debtors and the Consultant shall have the right to use and sell the FF&E. The Debtors and the Consultant may advertise the sale of the FF&E in a manner consistent with these Store Closing Procedures. The purchasers of any FF&E sold during the Store Closing Sales shall be permitted to remove the FF&E either through the back or alternative shipping areas at any time, or through other areas after Store business hours; provided, however, that the foregoing shall not apply to *de minimis* FF&E sales made whereby the item can be carried out of the Store in a shopping bag.
5. The Debtors and the Consultant may, but are not required to, advertise all of the Store Closing Sales as “store closing,” “sale on everything,” “everything must go,” “going out of business” or similarly themed sales. The Debtors and the Consultant may also have a “countdown to closing” sign prominently displayed in a manner consistent with these Store Closing Procedures.
6. The Debtors and the Consultant shall be permitted to utilize sign walkers, displays, hanging signs, and interior banners in connection with the Store Closing Sales; provided that such sign walkers, displays, hanging signs, and interior banners shall be professionally produced and hung in a professional manner. Neither the Debtors nor the Consultant shall use neon or day-glo on its sign walkers, displays, hanging signs, or interior banners if prohibited by the applicable lease or applicable law. Furthermore, with respect to enclosed mall locations, no exterior signs or signs in common areas of a mall shall be used unless otherwise expressly permitted in these Store Closing Procedures. In addition, the Debtors and the Consultant shall be permitted to utilize exterior banners at (a) non-enclosed mall Stores and (b) enclosed mall Stores to the extent the entrance to the applicable Store does not require entry into the enclosed mall common area; provided, however, that such

¹ Capitalized terms used but not defined in these Store Closing Procedures shall have the meanings ascribed to them in the Final Order to which these Store Closing Procedures are attached as **Schedule 2** or the Motion to which, as applicable.

banners shall be located or hung so as to make clear that the Store Closing Sale is being conducted only at the affected Store, and shall not be wider than the storefront of the Store. In addition, the Debtors shall be permitted to utilize sign walkers in a safe and professional manner. Nothing contained in these Store Closing Procedures shall be construed to create or impose upon the Debtors or the Consultant any additional restrictions not contained in the applicable lease agreement.

7. Neither the Debtors nor the Consultant shall make any alterations to the storefront, roof, or exterior walls of any Stores or shopping centers, or to interior or exterior store lighting, except as authorized by the applicable lease. The hanging of in-Store signage shall not constitute an alteration to a Store.
8. Affected landlords will have the ability to negotiate with the Debtors, or at the Debtors' direction, the Consultant, any particular modifications to the Store Closing Procedures. The Debtors and the landlord of any Store are authorized to enter into Side Letters without further order of the Court, provided that such agreements do not have a material adverse effect on the Debtors or their estates.
9. Conspicuous signs will be posted in each of the affected stores to the effect that all sales are "final."
10. The Debtors will keep store premises and surrounding areas clear and orderly, consistent with past practices.
11. An unexpired nonresidential real property lease will not be deemed rejected by reason of a Store Closing Sale, Store Closing or the adoption of these Store Closing Procedures.
12. The rights of landlords against the Debtors for any damages to a Store shall be reserved in accordance with the provisions of the applicable lease.
13. If and to the extent that the landlord of any Store contends that the Debtors or the Consultant is in breach of or default under these Store Closing Procedures, such landlord shall provide at least five (5) days' written notice, served by E-mail or overnight delivery, on:

If to the Debtors:

Franchise Group, Inc.
109 Innovation Court, Suite J,
Delaware, Ohio 43015
Attention: Andrew Kaminsky
with copies (which shall not constitute notice) to:

Young Conaway Stargatt & Taylor LLP
Rodney Square
1000 N. King St.

Wilmington, DE 19801

Attention: Edmon L. Morton, Esq. (emorton@ycst.com)
Matthew B. Lunn, Esq. (mlunn@ycst.com)
Allison S. Mielke, Esq. (amielke@ycst.com)

and

Willkie Farr & Gallagher LLP

787 Seventh Ave.

New York, New York 10019

Attention: Debra M. Sinclair (dsinclair@willkie.com)
Betsy L. Feldman (bfeldman@willkie.com)
Joseph R. Brandt (jbrandt@willkie.com)

If to the Consultant:

c/o Hilco Merchant Resources, LLC

One Northbrook Place, 5 Revere Drive, Suite 206

Northbrook, IL 60062

Fax: 847-849-0859

Attention: T. Kellan Grant (KGrant@hilcoglobal.com)

With a copy to (which shall not constitute notice):

Rierner & Braunstein LLP

Times Square Tower

Seven Times Square, Suite 2506

New York, NY 10036

Email: sfox@riernerlaw.com

If the parties are unable to resolve the dispute, either the landlord or the Debtors shall have the right to schedule a hearing before the Court on no less than five (5) days' written notice to the other party, served by E-mail, or overnight delivery.